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BUDGETARY REQUIREMENTS OF THE ECA PROGRAMME OF WORK AND PRIORITIES 1969 - 1971

M68-1942

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ABBREVIATIONS USED

P - Professional posts

GS - General Service posts

C - Consultants

IRA - Inter-Regional and/or Regional Advisers funded from Part V of the regular budget

XB - Extra-Budgetary resources (Resources, including technical and non-technical, expected to be available from sources outside the regular budget, e.g. Special Fund overheads; Trust Funds, etc.)

R - Recurrent projects

NR - Non-Recurrent projects

C - Continuing projects (e.g. World Economic Survey; Statistical Yearbook, etc.)

N - New Projects

Priority A - Projects of high priority

Priority B - Projects of priority

Priority C - Projects of lesser priority

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: Executive Direction and Management

3. ORGANIZATIONAL UNIT RESPONSIBLE: Office of the Executive Secretary, including Information Services and Sub-Regional Offices

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

1. Office of the Executive Secretary

The Executive Secretary, as the head of the ECA secretariat, has responsibility for the planning, direction and co-ordination of all activities undertaken by the secretariat. He is assisted in this task by the Deputy Executive Secretary, the Secretary to the Commission and other officers, including the Programme Co-ordinator, who services the Programme Committee and assists the Executive Secretary and the Deputy Executive Secretary in the formulation and implementation of the programme of work and priorities and the regional programme of technical assistance, ensuring their proper relationship with the ECA budget. Activities for which the office is directly responsible include servicing the sessions of the Commission, following up the implementation of resolutions of the Commission and other United Nations bodies, maintaining relations with member States, specialized agencies and other intergovernmental and non-governmental organizations, and liaison with Headquarters. The office also has special responsibilities in connexion with the activities of sub-regional offices, the African Institute for Economic Development and Planning, the information services and the servicing of the Policy Committee.

2. Information Services

The general responsibilities of the Information Services are to help publicize the work and aims of ECA through feature articles, press releases, brochures and other documents, radio and television coverage, newsreel and press photographic services etc. An information bureau is maintained, educational and reference material is provided, and guided tours are organized.

3. Sub-Regional Offices

Each sub-regional Office has a Director, one other professional staff member and appropriate supporting staff. Additional staff are detached from the Secretariat Headquarters for service in sub-regional Offices for long or short periods as required.

5. LONG-TERM PLAN:

See above.

6. WORK PROGRAMME:

Not applicable.

7. MANNING TABLE:

(a) The Executive Secretary and his Deputy

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	1	1	1	-	-	1	-	4	2	-	-
1968	1	1	1	-	-	1	-	4	2	-	-
1969*	1	1	1	-	-	1	-	4	3	-	-
1970*	1	1	1	-	-	1	-	4	3	-	-
1971*	1	1	1	-	-	1	-	4	3	-	-

* Proposed

New Posts:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

Reclassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

7. MANNING TABLE:

(b) Programme Co-ordination

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	1	-	-	-	1	2	2	..	-
1968	-	-	1	-	-	-	1	2	2	-	-
1969*	-	-	1	-	-	-	1	2	2	-	-
1970*	-	-	1	-	-	-	1	2	2	-	-
1971*	-	-	1	-	-	-	1	2	2	-	-

* Proposed

New Posts:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

Reclassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

7. MANNING TABLE:

(c) Secretary of the Commission

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	1	-	1	1	3	1	-	-
1968	-	-	-	1	-	1	1	3	1	-	-
1969*	-	-	-	1	-	1	1	3	1	-	-
1970*	-	-	-	1	-	1	1	3	1	-	-
1971*	-	-	-	1	-	1	1	3	1	-	-

* Proposed

New Posts:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

Relcassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

7. MANNING TABLE:

(d) Information

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967					1		1[a]	2[a]	2	-	-
1968					1		1[a]	2[a]	2	-	-
1969*					1		1[a]	2[a]	2	-	-
1970*					1		1[a]	2[a]	2	-	-
1971*					1		1[a]	2[a]	2	-	-

* Proposed

a/ One Headquarters post assigned to ECA

New Posts:

(a) Requested in 1970 - NIL
(b) Projected in 1971 - NIL

Reclassifications:

(a) Requested in 1970 - NIL
(b) Projected in 1971 - NIL

7. MANNING TABLE:

(e) Sub-Regional Offices

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	2	2	1	2	2	9	20	-	-
1968	-	-	2	2	1	2	2	9	20	-	-
1969*	-	-	2	2	-	2	2	8	18	-	-
1970*	-	-	2	2	-	2	2	8	18	-	-
1971*	-	-	2	2	-	2	2	8	18	-	-

* Proposed

New Posts:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

Reclassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS: Not applicable.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: Administration of United Nations Programmes of Technical Co-operation

3. ORGANIZATIONAL UNIT RESPONSIBLE: Technical Assistance Co-ordination Unit.

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The major responsibilities of the Technical Assistance Co-ordination Unit are to co-ordinate the ECA regional programme of technical assistance; to act as liaison between ECA and the Office of Technical Co-operation concerning the activities of technical assistance personnel; to advise on the timing, procedures and formulation of country and regional programmes; and to arrange the briefing and debriefing of technical assistance personnel.

5. LONG-TERM PLAN

See above

6. WORK PROGRAMME

Not applicable.

7. MANNING TABLE

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	1	-	1	2	1	-	-
1968	-	-	-	-	1	1	1	3	1	-	-
1969*	-	-	-	-	1	-	1	2	1	-	-
1970*	-	-	-	-	1	-	1	2	1	-	-
1971*	-	-	-	-	1	-	1	2	1	-	-

* Proposed

New Posts:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil

Reclassifications:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil.

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS: Not applicable.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: I - Economic Development Planning

A. Economic Development Planning, Projections and Policies

3. ORGANIZATIONAL UNIT RESPONSIBLE: Research and Statistics Division[1/]
Economic Research Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The major substantive responsibilities of the ECA secretariat involve research, studies and analysis of outstanding questions pertaining to development planning; preparation and publication of sub-regional economic and social surveys; analysis of country development plans; studies on various selected problems of African development and problems of economic harmonization at the sub-regional and regional levels; studies dealing with analytical and empirical aspects of long-term economic projections; analysis of country development plans so as to draw the attention of national governments to the weaknesses in planning structures; and, co-ordination of research activities of various institutes in Africa in the areas of economic and social development.

5. LONG-TERM PLAN:

To secure their development targets, most of the African countries have prepared plans into which to fit their economic and social policies and render their efforts at development effective.

Nevertheless, it has been observed that from 1960 to 1966, at least, the average annual growth of GDP in Africa falls below the 5 per cent rate fixed for the first United Nations Development Decade, and that a great deal still remains to be done in plan preparation and implementation, if the hopes for progress in economic and social development are to be fulfilled.

The main obstacles to plan implementation are as follows:

- the targets are not always realistic and consistent;
- project identification is often inadequate or incomplete;

- the political and social structures are unsuitable for the present circumstances;

Consequently the secretariat's work programme aims at:-

- helping to improve plan preparation and the supervision of development plan implementation;
- helping to standardize concepts and methods to facilitate the exchange of experience from one country to another and make it possible to compare results;
- specifying the special circumstances required for planning in Africa;
- sustaining effort in economic co-operation to secure sufficiently large markets, and so promote industrialization and economic and social development.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD : ERS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR 1 : ECONOMIC DEVELOPMENT PLANNING

A. Economic Development Planning, Projections and Policies

PRIORITY A (Specify if A, B or C)

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
1(a)	Third Session of Conference of African Planners (1970)	R	C	ECA Res. 105(VI)	1970							20											
2(a)	Standardising the Use of Basic Concepts and Methods for Preparing Projections (1969-1970)	NR	N	ECA Terms of Reference	1970	20				4		10				6							
2(b)	First Meeting of Technical Group on Projections and Programming (1969)	R	N	"	1969	20																	
2(c)	Working Group of Senior Economic Advisers on Economic Policy (1969)	NR	N	"	1969	10				4													
2(d)	Regional Seminar on Plan Harmonization (1969)	NR	N	"	1969	12				4													
2(e)	Second Meeting of Technical Group on Projections and Programming (1970)	R	C	"	1970							10				6							
2(f)	Inter-Agency Meeting on Economically Relatively Less Developed Areas of Africa (1970)	NR	N	"	1970							10											
2(g)	Seminar on Integration of National Plan with Sectoral and Regional Development Plans (1970)	NR	N	"	1970							10											
2(h)	Working Group on Manual of Planning	NR	N	"	1970							10											

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD : ERS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1968

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR I : ECONOMIC DEVELOPMENT PLANNING

A. Economic Development Planning, Projections and Policies

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ H	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
2(i)	Study on the Approach to Regional Integration of National Projections (1971)	NR	N	ECA Terms of Reference	1971													20				4	
2(j)	Third Meeting of the Technical Group on Projections and Programming (1971)	R	C	"	1971													24				4	
2(k)	Working Group of Experts on Regional Harmonization of Development Plans (1971)	NR	N	"	1971													22				4	
2(l)	Working Group on Financing of Development and Budget Management (1971)	NR	N	"	1971													16				8	
3(a)(i)	Survey of the Economic Conditions in Africa (1969)	R	C	"	1969	36																	
3(a)(ii)	Survey of the Economic Conditions in Africa (1970)	R	C	"	1970							32											
3(a)(iii)	Survey of the Economic Conditions in Africa (1971)	R	C	"	1971													32					
3(b)(i)	Economic Bulletin for Africa (1969)	R	C	"	1969	12																	
3(b)(ii)	Economic Bulletin for Africa (1970)	R	C	"	1970							12											
3(b)(iii)	Economic Bulletin for Africa (1971)	R	C	"	1971													12					

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD : ERS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR I : ECONOMIC DEVELOPMENT PLANNING

A. Economic Development Planning, Projections and Policies **PRIORITY** A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
4(a)(i)	Bibliography of Economic Material (1970)	R	C	ECA Terms of Reference	1970							4						4					
4(b)	Manual on Planning for African Countries (1970)	NR	N	"	1970											8							
4(c)(i)	Planners Newsletter (1969)	R	N	"	1969					4													
4(c)(ii)	Planners Newsletter (1970)	R	C	"	1970							2											
4(c)(iii)	Planners Newsletter (1971)	R	C	"	1971													2					
	Programme Management and Servicing of Meetings					6		36		6				36				6		36			
	Preparation of documents and papers not linked with specific projects shown above						15						15			2			15			2	
	Substantive support of field operations					4	18		6	6		21					6	21					
	Assistance to and liaison with academic and other institutions and organizations																						
	Assistance with sub-projects and tasks of other Divisions and Sections of ECA								2							2						2	
	Total					120	-	33	36	24	132	-	36	36	24	144	-	36	36	24				

x = G.S. staff not sub-divided between projects.

7. MANNING TABLE:

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	2	4	4	1	11	6		3
1968	-	-	-	2	2	4	2[a]	10[a]	3[b]		3
1969*	-	-	-	2	2	4	2[a]	10[a]	3		3
1970*	-	-	-	2	2	4	3[a]	11[a]	3		3
1971*	-	-	-	2	3	4	3[a]	12[a]	3		3
						Man-months	1969	120	36	-	33[c]
							1970	132	36	-	36
* Proposed							1971	144	36	-	36

1/ The staff requirements for the direction of the Division are included under "Statistical Services".

a/ Includes one professional trainee.

b/ Three posts transferred with work to "Statistical Services".

c/ It is expected that delays in recruitment will account for three man-months

New Posts:

(a) Requested in 1970 - one P-2/1

(b) Projected in 1971 - one P-4

Reclassification:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: I - Economic Development Planning

B. Economic Co-operation

3. ORGANIZATIONAL UNIT RESPONSIBLE: Trade and Economic Co-operation Division*/:
Economic Co-operation Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The basic aims and objectives adopted by the ECA to promote economic co-operation in Africa are to initiate and participate in measures for facilitating concerted action for the economic development of Africa; including its social aspects, with a view to raising the level of economic activity and levels of living in Africa, and for maintaining and strengthening the economic relations of countries and territories of Africa, both among themselves and with other countries of the world.

5. LONG-TERM PLAN:

The countries in each of the four sub-regions have taken the first steps towards closer economic co-operation at the sub-regional level. But although the initial phase of the task of promoting multi-national economic co-operation in Africa is completed and the idea has now been generally accepted, the specific measures of co-operation have yet to be elaborated. With a view to assisting African governments in this field, the work programme is formulated to facilitate the following main, broad lines of action:

- African countries will now have to set up or strengthen their multi-national machinery within which they can discuss and take decisions on their collective policies and projects;
- an essential part of the multi-national machinery should be a civil service to advise on and promote their joint undertakings;
- African countries should agree on, and find the material means for, implementing a number of concrete development projects which increase economic contacts between their countries.

UNDP has indicated its willingness to give assistance in the form of "country programmes" (as in the case of the East African Community); Special Fund "mini-projects" (as in the case of the West African Community and the East African Community) and from contingency funds (as in the case of the Maghreb Community). It would seem therefore, that the time has come when ECA should limit itself to meeting requests from the multi-national agencies for studies to be undertaken and for specific expert assistance to be given in connexion with the holding of meetings and the implementation of their programmes.

Apart from the providing for the meeting of such requests, the ECA programme in this field will, therefore, be aimed at enlarging and consolidating existing economic groupings, extending their fields of operation and developing machinery for economic co-operation.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: TECD : ECS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR I : ECONOMIC DEVELOPMENT PLANNING

B. Economic Co-operation

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
5(a)	West African Sub-regional Meeting on Economic Co-operation (1969)	R	C	ECA Res. 176(VIII)	1969	6																	
5(b)	East African Sub-regional Meeting on Economic Co-operation (1969)	R	C	"	1969	6																	
5(c)	North African Sub-regional Meeting on Economic Co-operation (1969)	R	C	"	1969	6																	
5(d)	Central African Sub-regional Meeting on Economic Co-operation (1970)	R	C	"								6											
6(a)	Study of the Prerequisities for Multinational Economic Co-operation (1969)	NR	N	"	1969	8																	
6(b)	Study of the Forms of Institutional Machinery Suitable for Economic Co-operation (1970)	NR	N	"	1970							9											
6(c)	Manual of Criteria for Appraisal of Gain and Losses in a Multinational Grouping (1970)	NR	N	"	1970								3										
6(d)	Study of Possible Sources of External Assistance to Inter-Governmental Economic Groupings (1971-1973)	NR	N	"	1973													10	3				
7(a)	Seminar on Economic Co-operation (1969)	R	N	"	1969	6		3															

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: TECD : ECS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1966

SECTOR I : ECONOMIC DEVELOPMENT PLANNING

B. Economic Co-operation

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
7(b)	Seminar on Economic Co-operation (1970)	R	C	ECA Res. 176(VIII)	1970							6		3									
7(c)	Seminar on Economic Co-operation (1971)	R	C	"	1971													6		3			
	Programme Management and Servicing of Meetings											9		5	60			14		9	60		
	Preparation of documents and papers not linked with specific projects shown above					6		9				12		16				12		12			
	Substantive support of field operations							12						12						12			
	Assistance to and liaison with academic and other institutions and organizations					5						5						5					
	Assistance with sub-projects and tasks of other Division and Sections of ECA					5						13						13					
					Total	48	-	24	-	-		60	3	36	60	-		60	3	36	60	-	

x = G.S. staff not sub-divided between projects

7. MANNING TABLE:

	Established Posts										
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS	Consultants	Regional Advisers
1967	-	-	-	-	-	2	-	2	1		2
1968	-	-	-	-	-	2	-	2	-		2
1969*	-	-	-	-	-	3	1	4[a]	-		2
1970*	-	-	-	1	1	2	1	5	5		3
1971*	-	-	-	1	1	2	1	5	5		3
						Man-months	1969	48	-	-	24
							1970	60	60	3	36
* Proposed							1971	60	60	3	36

1/ The staff requirements for the direction of the Division are included under "International Trade".

a/ Includes two posts transferred from "International Trade".

New Posts:
(a) Requested in 1970 - one P.5; five GS
(b) Projected in 1971 - nil.

Reclassifications:
(a) Requested in 1970 - one P.3 to P.4
(b) Projected in 1971 - nil

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. Programme: II - International Trade

3. ORGANIZATIONAL UNIT RESPONSIBLE: Trade and Economic Co-operation Division[1]/: Trade Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The programme calls for the collection, analysis and dissemination of information on the sub-regional intraregional trade situation; studies and reports on international trade developments and intraregional trade problems and policies with a view to promoting sub-regional and intra-regional trade; documentation for and servicing of working parties; the provision of advisory services on request; the promotion of training and the maintenance of regular liaison with organizations working in these fields.

5. LONG-TERM PLAN:

The main tasks in the field of trade during the quinquennium are two-fold:-

- to follow up the possibilities of developing and expanding intra-African trade resulting from opportunities created by developments in industry, agriculture, transport and natural resources, and in particular those produced by closer economic co-operation among developing African countries;
- to participate in the endeavours to rationalize the world trading system so as to ensure that the specific and legitimate requirements of African countries in this development are fully taken into account.

Within this general framework the secretariat will follow developments in trade and commercial policy of African countries, and of non-African countries in so far as they may have an incidence on the economic growth of African countries, analyzing the main problems, formulating proposals for their solution and assisting in the design of means for the implementation of such proposals. In particular the secretariat will establish a regional Trade Promotion Centre for Africa to contribute to the United Nations Export Promotion Programme as proposed by a meeting of Executive Secretaries of the Regional Economic Commissions in January 1967 and endorsed by the Economic and Social Council in Resolution 1362 (XLV).

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: ECD : TS

SECTOR II : INTERNATIONAL TRADE

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
8(a)(i)	Study of the Existing Trade Regimes in West Africa (1969-1970)	NR	N	ECA Res. 176(VIII)	1970	8						4											
8(a)(ii)	Identification of Products which might be considered for Trade Concessions in West Africa (1970-1971)	NR	N	ECA Res. 176(VIII)	1971							7		6				6		6			
8(a)(iii)	Study on Trade Expansion in West Africa (1971-1973)	NR	N	"	1973													7					
8(b)(i)	Study of Existing Trade Regimes in East Africa (1969-1970)	NR	N	"	1970	8						4											1 2 3 1
8(b)(ii)	Identification of Products which might be considered for Trade Concessions in East Africa (1970-1971)	NR	N	"	1971							7		6				6		6			
8(b)(iii)	Study on Trade Expansion in East Africa (1971-1973)	NR	N	"	1973													7					
8(c)(i)	Study of Existing Trade Regimes in North Africa (1969-1970)	NR	N	"	1970	8						4											
8(c)(ii)	Identification of Products which might be considered for Trade Concessions in North Africa (1970-1971)	NR	N	"	1971							7		6				6		6			
8(c)(iii)	Study on Trade Expansion in North Africa (1971-1973)	NR	N	"	1973													7		6			
8(d)(i)	Study of Existing Trade Regimes in Central Africa (1969-1970)	NR	N	"	1970	8						5											

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: ECD : TS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1968

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR II : INTERNATIONAL TRADE

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
6(d)(ii)	Identification of Products which might be considered for Trade Concessions in Central Africa (1970-1971)	NR	N	ECA Res. 176(VIII)	1971							7		6				6		6			
6(d)(iii)	Study on Trade Expansion in Central Africa (1971-1973)	NR	N	"	1973													7					
8(e)	Study on the Means of Linking Trade Liberalization to Investment Commitments within a Multinational Grouping (1970)	NR	N	"	1970							7	5										
8(f)	Study of the Problem of Origin of Goods in Trade Liberalization in Africa (1971)	NR	N	"	1971													6	6				
9(a)(i)	Study of Selected Commodities (1969)	R	N	ECA Res.165(VIII) and 166(VIII)	1969	24																	
9(a)(ii)	Study of Selected Commodities (1970)	R	C	"	1970							24											
9(a)(iii)	Study of Selected Commodities (1971)	R	C	"	1971													24					
9(b)	Identification of Manufactured and semi-manufactured goods which are or could be exported by African countries (1969-71)	NR	N	"	1971	10	3					8	2					7	6				
9(c)	Analysis and Assessment of Proposals for a General System of Preferences (1969-70)	NR	N	"	1970	12						5											

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: ECD : TS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR II : INTERNATIONAL TRADE

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
9(d)	Studies on the African Position on Special Measures for the Least Developed among the Countries (1970-1971)	NR	N	ECA Res.165(VIII) and 166(VIII)	1971							12						12					
10(a)(i)	African Trade and Industrial Promotion Exhibition (1969)	R	N	ECA Terms of Reference	1969																		
10(a)(ii)	African Trade and Industrial Promotion Exhibition (1971)	R	C	"	1971																		
10(b)(i)	ECA/GATT Course on Foreign Trade and Commercial Policy (English: 1969)	R	C	Reports of 1st and 2nd sessions of the Standing Committee on Trade	1969	2																	
10(b)(ii)	ECA/GATT Course on Foreign Trade and Commercial Policy (French: 1969)	R	C	"	1969	2																	
10(b)(iii)	ECA/GATT Training Course on Foreign Trade and Commercial Policy (English: 1970)	R	C	"	1970							2											
10(b)(iv)	ECA/GATT Training Course on Foreign Trade and Commercial Policy (French: 1970)	R	C	"	1970							2											
10(b)(v)	ECA/GATT Training Course on Foreign Trade and Commercial Policy (English: 1971)	R	C	"	1971													2					
10(b)(vi)	ECA/GATT Training Course on Foreign Trade and Commercial Policy (French: 1971)	R	C	"	1971													2					
10(c)	Establishment and Development of a Trade Promotion Centre for Africa (1969-1973)	NR	C	ECA Terms of Reference	1973			24		12		12		24				12		24			
10(d)(i)	Meeting of the Working Party on Intra-African Trade (1969)	R	C	ECA Res. 128(VII)	1969	2																	

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: ECD : TS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR II : INTERNATIONAL TRADE

PRIORITY _____ *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS x	P	GS	P	C	IRA	GS x	P	GS	P	C	IRA	GS x	P	GS
10(d)(ii)	Meeting of the Working Party on Intra-African Trade (1970)	R	C	ECA Res. 128(VII)	1970							3											
10(d)(iii)	Meeting of the Working Party on Intra-African Trade (1971)	R	C	"	1971													3					
	Programme Management and Servicing of Meetings					12			60			12			156			12			156		
	Preparation of documents and papers not linked with specific projects shown above																						
	Substantive support of field operations																						
	Assistance to and liaison with academic and other institutions and organizations																						
						96	3	24	60	12		132	7	48	156	-		132	12	54	156	-	

x = G.S. Staff not sub-divided between projects.

7. MANNING TABLE:

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	2	1[b]	3	3	9[b]	5		2
1968	-	-	-	2	1[b]	3	4	10[b]	5		2
1969*	-	-	1	1	1[b]	2	3	8[a][b]	5		2
1970*	-	-	1	1	2	3	4	11	13		4
1971*	-	-	1	1	2	3	4	11	13		4½
						Man-months	1969	96	60	3	24
							1970	132	156	7	48
							1971	132	156	12	54

* Proposed

1/ The staff requirements for the direction of the Division are included under "International Trade".

a/ Two parts were transferred to "Economic Co-operation".

b/ Includes one post provided by UNCTAD.

New Posts:

(a) Requested in 1970 -- two P-4; one P-3; one P-2/1; eight GS

(b) Projected in 1971 - NIL

Reclassification

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: III - Industrial Development

3. ORGANIZATIONAL UNIT RESPONSIBLE: Industry and Housing Division[1]: Industry Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The major substantive responsibilities in the field of industrial development are as follows:

(a) To prepare an industrial strategy for Africa on a sub-regional and regional basis; to provide criteria for identifyihg viable industrial project and their logical order, in relation to one another and to projects in other sectors, especially transport, energy and agriculture; and to lay down basic principles and objectives of a rational sub-regional industrial programme which will be carried out for the mutual benefit of all the participating countries;

(b) To build up an inventory of existing industrial establishments in Africa and to prepare reports on industrial trends in Africa, including the industrial situation, progress and problems in individual countries;

(c) To undertake pre-feasibility studies of individual industries on a country, multi-national and sub-regional basis and, where appropriate, on a regional basis;

(d) To undertake, in co-operation with other United Nations bodies, feasibility and engineering studies as a follow-up of the pre-feasibility studies, and organize feasibility teams for each major branch of industry, the studies to be carried out within the framework of co-ordinated sub-regional and regional industrial development programmes; the feasibility studies will be followed by negotiations for investment and construction studies and the setting up of industries;

(e) To study standards in current use in African countries, together with procedures for widening the scope of standardization, either within each country or on a sub-regional or regional basis;

(f) To encourage, in co-operation with other divisions and sections of the ECA secretariat and with the appropriate departments of the United Nations and the specialized agencies concerned, the development of technological and managerial education and training through appropriate African institutions;

(g) To sponsor, in co-operation with other divisions and sections of the ECA secretariat, the appropriate departments of the United Nations and the specialized agencies and operating bodies concerned, institutes of centres for applied industrial research in Africa, where possible on a sub-regional basis.

5. LONG-TERM PLAN:

As a result of studies and surveys carried out by the ECA secretariat during the last five years, some of the major obstacles to industrialization have been identified. The most serious constraint is the small size of national markets in terms of population and of income per head. This imposes a limit on the extent to which African countries can produce manufactures economically, especially intermediate and capital goods. Other important obstacles are the shortage of technical know-how and entrepreneurial skills; non-existence of a complex of supporting machinery and institutions such as public and business administration, effective industrial promotion centres, and procedures for co-ordination industrial legislation and incentives.

Specific action is required therefore to establish links between national markets and to harmonize industrial development programmes of groups of countries. This will help the growth of facilities for the production of intermediate and capital goods. It is also expected that co-operation will benefit the growth of import substitutes which have to compete against large-scale production complexes in foreign countries.

It is in this framework that the work programme for the next five years has been established.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: IHD : IS

SECTOR III : INDUSTRIAL DEVELOPMENT

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1966

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/NR	C/N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
11(a)	Harmonization Studies of Industrial Development Programmes (1969-1970)	NR	C	ECA Res.153(VIII)	1970	24		18				3		3									
11(b)	Regional Meetings of Experts on Industrial Harmonization (1970)	NR	N	"	1970							12		3									
12(a)	Survey of Factors which Major Investors Examine (1969)	NR	N	"	1969	9	3																
12(b)	Survey of Industrial Promotion Machinery (1969)	NR	N	"	1969	6																	
12(c)	Survey of Investor-Related Legislation and Practices (1970-1971)	NR	N	"	1971							6						15					
12(d)	Critique of Government Development Plans for Industrialization (1970-1972)	NR	N	"	1972							6		6				15					
13(a)(i)	Survey of Governmental Policies and Institutions (French 1969-1970)	NR	N	"	1970	3						9											
13(a)(ii)	Survey of Governmental Policies and Institutions (English: 1970-1971)	NR	N	"	1971							3						9					
13(b)(i)	Study of Model Schemes for Small-scale Manufacture (1969)	R	N	"	1969	6		6															
13(b)(ii)	Study of Model Schemes for Small-scale Manufacture (1970)	R	C	"	1970							6		6									

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: IHD : IS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR III : INDUSTRIAL DEVELOPMENT

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
13(b)(iii)	Study of Model Schemes for Small-scale Manufacture (1971)	R	C	ECA Res. 153(VIII)	1971													6		6			
13(c)(i)	Training Course on Industrial Management Skills (English: 1970)	R	N	ECA Terms of reference	1970	3						3		3									
13(c)(ii)	Training Course on Industrial Management Skills (French: 1970)	R	C	"	1970	3						3		3									
13(c)(iii)	Training Course on Industrial Management Skills (English : 1971)	R	C	"	1971													3		3			
13(c)(iv)	Training Course on Industrial Management Skills (French : 1971)	R	C	"	1971													3		3			
14(a)	Meeting of Senior Officials and Investors (1969)	NR	N	"	1969	12																	
14(b)	Meeting of Senior Government Officials and Representatives of Financing Institutions (1970)	NR	N	ECA Res. 154(VIII)	1970							12											
14(c)(i)	Training Course on Project Analysis and Implementation (English: 1970)	R	N	ECA Terms of reference	1970	3						6											
14(c)(ii)	Training Course on Project Analysis and Implementation (French: 1970)	R	C	"	1970	3						6											
14(c)(iii)	Training Course on Project Analysis and Implementation (English: 1971)	R	C	"	1971													6					

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: IHD : IS

SECTOR III : INDUSTRIAL DEVELOPMENT

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 196

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
14(c)(iv)	Training Course on Project Analysis and Implementation (French: 1971)	R	C	ECA Terms of reference	1971													6					
15(a)	Study on Industrial Research and Standardization (1970-71)	NR	N	ECA Res. 153(VIII)	1971							6						12		3			
	Programme Management and Servicing of Meetings					18			60			18			60			18			60		
	Preparation of documents and papers not linked with specific projects shown above					6		9				9		9				9		9			
	Substantive support of field operations 1/					24		18				33		21				45		24			
	Assistance to and liaison with academic and other institutions and organizations (including UNIDO)					12		9				15		6				21		6			
						132	3	60	60	-		156	-	60	60	-		186	-	54	60	-	

x = G.S. staff not sub-divided between projects

1/ Includes professional staff allocation to the following projects which are listed in the work programme as continuing tasks:

	1969	1970	1971
(1) Promotion of multinational investment projects	9	12	18
(2) Development of multinational industrial promotion centres	3	6	9
(3) Assistance to National Industrial Promotion Centres	3	3	3
(4) Field studies associated with small-scale industries	3	6	9
(5) Accumulation of data on industrial firms	3	3	3
	21	30	42

7. MANNING TABLE:

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	1	3	2	4	-	10	5		5
1968	-	-	1	3	2	5	-	11	5		5
1969*	-	-	1	3	2	5	-	11	5		5
1970*	-	-	1	4	4	4	-	13	5		5
1971*	-	-	1	4	5	4	-	14	5		4½
						Man-months 1969		132	60	3	60
							1970	156	60	-	60
* Proposed							1971	168	60	-	54

1/ The staff requirements for the direction of the Division are included under "Industrial Development".

New Posts:

(a) Requested in 1970 - one P.5; one P.4.

(b) Projected in 1971 - one P.4.

Reclassifications:

(a) Requested in 1970 - one P.3 to P.4.

(b) Projected in 1971 - nil

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: IV - Development of Natural Resources

3. ORGANIZATIONAL UNIT RESPONSIBLE: Natural Resources and Transport Division[1/]: Natural Resources Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

In the field of natural resources the principal aims are:

(a) To organize known data on the natural resources of the region, including the protection and preservation of records;

(b) To assist Member States to build up competent manpower and establish effective machinery for the exploration, measurement, evaluation and management of natural resources;

(c) To assist Member States to determine their natural resources endownment through the work of joint centres for specialized services in surveying and mapping;

(d) To collaborate with UNESCO and with other United Nations specialized agencies and with other agencies granting bilateral aid for the implementation of the Lagos and Toulouse plans;

(e) To evaluate the prospective needs for, and the availability of, natural resources for export and for domestic consumption.

Particular emphasis is placed on the development of national services to undertake the tasks involved and while this capacity is being developed, direct assistance is provided by the secretariat in the exploration, measurement and evaluation of their resources.

5. LONG-TERM PLAN:

The utilization of Africa's natural resources is crucial to development. Increased supplies of energy are basic to industrialization, to meet the needs of agricultural modernization and to expand transport networks. The development of water resources is essential to agricultural improvement and expansion, industrial development, the production of hydroelectric energy and the improvement of water transport facilities.

Exploration and exploitation of mineral resources are essential both to increase exports to earn foreign exchange and to develop a sound base for industrialization. The development of cartography is essential for the exploration and exploitation of natural resources, for agricultural development, for making decisions on the location of industry, for building up transport networks and for proper physical planning.

The problems involved are:-

- lack of knowledge about the natural resources of Africa;
- lack of trained manpower and inadequacy of institutional facilities to undertake the tasks involved in exploration for, and evaluation of natural resources;
- inadequacy or lack of mechanisms for integrating natural resources planning into development planning;
- inadequate familiarity with technological and economic developments affecting the exploration, evaluation trade in or domestic utilization of natural resources.

Any planned expansion of work in natural resources exploration and exploitation requires an improvement in work in surveying and mapping on both a national and multi-national basis. The case for multi-national collaboration in natural resources work rests not only on the unevenness of the distribution of populations in relation to the physical size of the African countries and on the consequent need to plan self-sustaining industrialization on a multi-national basis but, also on the increasing sophistication and costs of modern methods of exploration, evaluation and exploitation.

This factor obliges the Secretariat to place great weight on the creation or strengthening not only of national but also of multi-national machinery and institutions for designing and implementing effective programmes for accelerated work on natural resources. This is of particular importance in view of the rapidity with which science and technology is changing the scope of the concrete definition and altering the relative value of specific forms of natural resources with serious consequences for individual African countries.

During the coming decade African and other developing countries will be faced with several very grave and urgent problems in this field. Foremost among these are likely to be the economic impact of exploration and exploitation of mineral resources of the deep sea, the problems of resources of the continental shelf in relation to the definition of territorial waters, international action for the protection of the biosphere. It is for these reasons that the Work Programme places emphasis on the building of African capability not only in exploration and evaluation of natural resources for domestic use or for exports, but also in policy-making and planning.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRTD : HRS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR IV : DEVELOPMENT OF NATURAL RESOURCES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
16(a)	Seminar on Modern Methods of Natural Resources Inventory, Planning and Management (1969)	NR	N	ECA Res. 125(VII)	1969	2		2		8													
17(a)(i)	Meeting of the East African Permanent Energy Committee (1969)	R	N	ECA Res.145(VII), 176(VIII) & 177(VIII)	1969			2															
17(a)(ii)	Meeting of the West African Permanent Energy Committee (1969)	R	N	"	1969			2															
17(a)(iii)	Meeting of the Central African Permanent Energy Committee (1970)	R	N	"	1970									2									
17(a(iv)	Meeting of the North African Permanent Energy Committee (1970)	R	N	"	1970									2									
17(b)	Survey of Manpower in the Field of Energy (1969)	NR	C	ECA Res.173(VIII)	1969			2		4½													
17(c)	Second African Energy Meeting (1970)	R	C	Recommendation E/CN.14/INR/34	1970								2	6									
17(d)	Study on Long Distance Transport of Large Quantities of Energy (1971)	NR	N	ECA Res. 33(III) and 43(VI)	1971														3		3		
18(a)	Seminar on Production of Electric Energy (1969)	NR	N	ECA Terms of Reference	1969			4		3													
18(b)	Seminar on Rural Electrification (1971)	NR	N	"	1971														3		4		

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRTD : HRS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1966

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR IV : DEVELOPMENT OF NATURAL RESOURCES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS[1]	P	GS	P	C	IRA	GS[1]	P	GS	P	C	IRA	GS[1]	P	GS
18(c)	Study on Long-Distance Transport of Electric Energy and High Voltage Integration of Grids (1971)	NR	N	ECA Res. 33(III) and 43(IV)	1971															3		3	
19(a)(i)	Planning of Hydrologic Networks in Selected African Countries (1969)	R	N	ECA Terms of Reference	1969	4		1		4													
19(a)(ii)	Planning of Hydrologic Networks in Selected African Countries	R	C	"	1970							4		1		4							
19(a)(iii)	Planning of Hydrologic Networks in Selected African Countries (1971)	R	C	"	1971													4		1		4	
19(b)	Working Group of Experts on Water Resources Planning (1969)	NR	N	"	1969	2		3		7													
19(c)(i)	Meeting on the Establishment of a Water Resources Development Institute in the East African Sub-region (1969)	NR	N	"	1969	1				1													
19(d)	Seminar on Water Resources Planning (1970)	NR	N	"	1970							1½		1½		6							
19(e)	Conference on African Hydrology and Hydro-Meteorology (1971)	NR	N	"	1971													1	2	4		8	
19(f)	Study Tour for Participants From the Central and Northern Sub-regions (1971)	NR	N	"	1971													2					

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRTD : HRS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR IV : DEVELOPMENT OF NATURAL RESOURCES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
20(a)	Seminar on Recent Developments in the Conservation of Water Resources with Special Reference to Arid and Semi-Arid Zones (1970)	NR	N	ECA Terms of Reference	1970							2		2		3							
20(b)	ECA/WHO Conference on Parasitic Diseases and Water Resources Development (1970)	NR	N	"	1970							1		2		2							
20(c)	Regional Seminar on Modern Techniques of Sub-Surface Water Exploration including the Use of Nuclear Techniques and Isotopes (1971)	NR	N	"	1971													1	2	2		4	
21(a)	West African Meeting on the Assessment of Manpower Needs and Development of Training Facilities for Water Resources Development (1969-1970)	R	N	"	1970							2		2		3							
21(b)	Survey of the East African Region for the Assessment of Manpower Needs and Development of Training Facilities for Water Resources Development (1971)	R	N	"	1971													1		2		2	
22(a)	East-African Working Group Meeting of Higher Education and Research Centres in the Field of Mineral Development (1969)	R	N	"	1969	3		3		2													

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRTD : HRS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR IV : DEVELOPMENT OF NATURAL RESOURCES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
22(b)	West African Working Group Meeting on Higher Education and Research Centres in the Field of Mineral Development (1969)	R	N	ECA Terms of Reference	1969	3		3		2													
22(c)	Study on Petroleum and Natural Gas Agreements (1969)	NR	C	"	1969	2	3	2															
22(d)	Central African Working Party Meeting on Higher Education and Research Centres in the Field of Mineral Development (1970)	R	N	"	1970							3		3		2							
22(e)	Seminar on Modern Methods of Exploration and Prospecting with Special Reference to Petroleum and Natural Gas in Africa (1970)	NR	N	"	1970							4	2	5		3							
22(f)	North Africa Working Party Meeting on Higher Education and Research Centres in the Field of Mineral Development (1971)	R	N	"	1971													3		3		2	
22(g)	Study Tour for Geologist and Mining Engineers from East and Central Africa to Developed Countries (1971)	R	N	"	1971													1		3			
23(a)	Multinational Meeting on the Establishment of a Training Centre in Airborne Geophysical Surveys	NR	N	ECA Res.164(VIII)	1969	3		2															

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRTD : HRS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR IV : DEVELOPMENT OF NATURAL RESOURCES

PRIORITY A *(Specify if A, B or C)*

	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
23(b)	Establishment of a Centre for Training in Photogrammetry Photo-interpretation and Airborne Geophysical Surveys (1970)	R	N	ECA Res. 164(VIII)	1970							2		1	7								
24(a)	Multinational Meeting on Establishment of Common Centres in Surveying and Mapping (1969)	NR	N	"	1969	4		2															
24(b)	Establishment of a Centre in Surveying and Mapping (1970-71)	NR	N	"	1971							2		1	6								
25(a)	Meeting of Experts on a Research Institute for Aerial Surveys (1970)	R	N	"	1970							2		4									
25(b)	Multinational Meeting on Establishment of a Research Institute for Aerial Surveys (1971)	R	C	"	1971													2		4			
26	Third United Nations Regional Cartographic Conference for Africa (1971)	R	C	ECA Terms of Reference	1971													4		4			
27(a)	Seminar on Cadastre (1970)	NR	N	"	1970							4		2									
27(b)	Orientation Seminar on the Role of Surveying and Mapping in Development Projects (1971)	NR	N	"	1971													4		2			
28	Meeting on Topical Mapping (1970)	NR	N	"	1970							4		2									

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRTD : HRS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR IV : DEVELOPMENT OF NATURAL RESOURCES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS x	P	GS	P	C	IRA	GS	P	GS x	P	C	IRA	GS x	P	GS
	Programme Management and Servicing of Meetings					16			120			16			120			16			120		
	Preparation of documents and papers not linked with specific projects shown above					22						40½						43		25			
	Substantive support of field operations					4		32				3	3	23½				3					
	Assistance to and liaison with academic and other institutions and organizations					4						3						3					
	Assistance with sub-projects and tasks of other Divisions and Sections of ECA					2						2						2					
						72	3	60	120	31½		96	7	60	120	36		96	4	60	120	23	

x = G.S. Staff not sub-divided between projects

7. MANNING TABLE:

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	--	2	3	-	1	6	9[a]		5
1968	-	-	-	2	3	-	1	6	10[a]		5
1969*	-	-	1	1	3	-	1	6	10[a]		5
1970*	-	-	1	3	3	-	1	8	10[a]		5
1971*	-	-	1	3	3	-	1	8	10[a]		5
						Man-months	1969	72	120	3	60
							1970	96	120	7	60
* Proposed							1971	96	120	4	60

1/ The staff requirements for the direction of the Division are included under "Development of Natural Resources".

a/ Includes three technician draughtsmen.

New Posts:

(a) Requested in 1970 - two P-5

(b) Projected in 1971 - NIL

Reclassification:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: V - Transport and Communications

3. ORGANIZATIONAL UNIT RESPONSIBLE: Natural Resources and Transport Division[1/]:
Transport and Communication Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The programme aims at the development of all modes of transport essential to the economic integration of Africa. For its implementation, the Transport and Communications Section has the following major responsibilities: (a) to conduct surveys and make studies of all modes of transport, telecommunications and tourism; (b) to assist Member States to build up competent manpower by training technical and administrative personnel; (c) to provide advisory services to Governments on request; and (d) to review and evaluate government requests for assistance from UNDP, specialized agencies, other organizations and bilateral donors.

5. LONG-TERM PLAN:

The development of a national economy in most African countries is hampered by the lack of transport and communications facilities. This is even more true in economic relations with neighbouring countries. Transport links are therefore essential for expansion and integration of national and multi-national markets and for ensuring adequate outlets for the products of industrialization and agricultural improvement.

The development of tourism to which many countries look as a source of foreign exchange earnings also depends on the availability of facilities which permit free movement to and within countries.

Although individual African countries are investing more than 25 percent of their national budgets on improvement and extension of their transport and communications system, external help and effort are urgently needed, inter alia because:

- the existing transportation links were designed to meet the needs of overseas trade and were not intended to serve long-term development on a regional basis;
- of the lack of adequate numbers and quality of scientific, technological and managerial personnel for handling transport development programmes.

The work programme in this field is therefore designed to:

- indentify the missing transport links between the countries and amongst sub-regional groups of countries;
- forecast the demand for transport facilities in the light of expected growth in the different sectors of national and regional economies;
- make a comparative cost analysis of the different modes of transport which could affect trade between countries;
- recommended the choice of mode or modes of transportation that are best suited to present and foreseeable needs;
- determine the region's quantitative and qualitative needs for manpower in transportation with a view to establishing a Regional Transport Institute for the training of higher transport officials, especially at the managerial level; and,
- set up inter-governmental working groups to examine transport problems, to propose solutions, and to promote the development of integrated transport systems.

African countries still have not enough direct telecommunications links between themselves. Recently, Niger has been able to establish links with Dahomey, Upper Volta and Mali. The latest link is that established, with the help of UNDP, between Ethiopia and Ivory Coast.

The Commission, in association with ITU is promoting a programme of an African telecommunications network. The problems which African Governments face are costly routings, delays and general unsuitability of existing systems for the development needs of their countries, individually and collectively.

In most African countries, tourism is a new enterprise. In many places the basic infrastructure - hotels, roads, transport, game-parks, etc. - have not been developed. The work in this field, therefore, aims at the development of direct tourist services as well as supporting attractions.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: NRTD : TTS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1968

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR V : TRANSPORT AND COMMUNICATIONS

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
30(a)	Central African Sub-regional Working Group Meeting on Development of Coordinated International Transport Systems in Africa (1969)	R	N	ECA Res.147(VII) and 161(VIII)	1969	1½	½	1															
30(b)	East African Sub-regional Working Group Meeting on Development of Coordinated International Transport Systems in Africa (1969)	R	N	"	1969	1½		1															
30(c)	North African Sub-regional Working Group Meeting on Development of Coordinated International Transport Systems in Africa (1970)	R	N	"	1970							1½		1									
30(d)	West African Sub-regional Working Group Meeting on Development of Coordinated International Transport Systems in Africa (1970)	R	N	"	1970	1½		1				1½		1									
31(a)	Meeting to Establish an African Civil Aviation Commission (1969)	NR	N	ECA Res. 159(VIII)	1969	1																	
32(a)	Working Group of Experts on the Development of Maritime Shipping (1969)	NR	N	ECA Res. 160(VIII)	1969	6	2½	2															
33(a)	Study of Inland Waterways (1970-1971)	NR	N	ECA Terms of Reference	1971							6		2		3		3		3			

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: NRTD : TTS

SECTOR V : TRANSPORT AND COMMUNICATIONS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
34(a)	Meeting of Experts on Tourism in the North African Sub-region (1969)	R	N	ECA Terms of Reference	1969	2																	
34(b)	Meeting of Experts on Tourism in the East African Sub-region (1969)	R	N	"	1969	2				4													
34(c)	Meeting of Experts on Tourism in the Central African Sub-region (1970)	R	N	"	1970							2											
34(d)	Meeting of Experts on Tourism in the West African Sub-region (1971)	R	N	"	1970							2				4							
	Programme Management and Servicing of Meetings					12		3	48			12		2	48			12		2	48		
	Preparation of documents and papers not linked with specific projects shown above					34½		13		11		58	3	20		16½		71	5	23		42	
	Substantive support of field operations					14		42				17		40				14		38			
	Assistance to and liaison with academic and other institutions and organizations					6		3				6		4				6		3			
	Assistance with sub-projects and tasks of other Divisions and Sections of ECA					2		3				2		2				2		3			
					Total	84	3	69	48	15		108	3	72	48	23½		108	5	72	48	42	

x = G.S. staff not sub-divided between projects

7. MANNING TABLE

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	2	4	1	7	2		3
1968	-	-	-	-	2	4	1	7	3[b]		6[a]
1969*	-	-	-	1	2	4	-	7	4[b]		6[a]
1970*	-	-	-	1	2	6	-	9	4[b]		6[a]
1971*	-	-	-	1	2	6	-	9	4[b]		6[a]
							Man-months 1969	84	48	3	69[c]
							1970	108	48	3	72
* Proposed							1971	108	48	5	72

1/ The staff requirements for the direction of the Division are included under "Development of Natural Resources".

a/ Includes three Regional Advisers supplied by the ITU for service in the ECA/ITU Unit.

b/ Includes one GS provided by technical assistance funds.

c/ It is expected that delays in recruitment will account for three-man months.

New Posts:
(a) Requested in 1970 - two P.3
(b) Projected in 1971 - nil

Reclassifications:
(a) Requested in 1970 - nil
(b) Projected in 1971 - nil

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: VI - Fiscal and Financial Questions

3. ORGANIZATIONAL UNIT RESPONSIBLE: Trade and Economic Co-operation Division[1]: Fiscal and Monetary Affairs Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The substantive responsibilities with regard to fiscal and financial questions are:

(a) To collect, analyse and disseminate information on the monetary and banking, fiscal and general financial situation in the African region;

(b) To prepare studies and reports on aspects of the fiscal and financial problems of the region;

(c) To promote, with the help of international agencies and other bodies concerned, monetary, financial and banking co-operation in the African region;

(d) To maintain regular liaison with organizations working within these fields;

(e) To provide necessary documentation to the working parties on monetary management and to other meetings;

(f) To promote training in the relevant fields with the aid of international and bilateral agencies;

(g) To provide advisory services to Governments upon request.

5. LONG-TERM PLAN

Now that planning machineries have been set up in most of the African countries for accelerating their rates of growth, the need for proper harmonization of fiscal and budgetary procedures and policies with development planning is being greatly felt as this is vital to ensure the successful implementation of the plan. The budget as an instrument for the allocation of resources is the financial medium for the

implementation of the plan. Despite the need for close link between budgeting and planning, it has been observed that is in practice often weak and inadequate. The individual projects and schemes included in the plan do not often spell out all the financial implications, e.g. foreign exchange component included in total cost, annual recurring expenditure after completion, breakdown of costs by major items, sources of financing envisaged and estimates of annual income from operation of project, etc. There is therefore urgent need for establishing firm procedures for the formulation, scrutiny and approval of development schemes so that such lacunae are removed. There is also urgent need for improving the budgetary classification system to make it more meaningful for economic policy formulation and the techniques for revenue forecasting have to be developed so that proper emphasis is placed on increasing mobilization of domestic resources for development. Increased inflow of foreign resources also generates pressures for the mobilization of additional local resources needed for utilizing foreign assistance. The increasing cost of debt servicing also imposes additional burdens every year. The taxation and fiscal structure of the different countries have therefore to be geared to the task of meeting these additional demands.

Reform of the taxation structure to bring it in line with development requirements of different countries and to gradually broad base it in line with progressive principles of taxation and giving incentives for investment is also long overdue. As agriculture is still an important sector of the economy in most African countries, the system of taxation of agriculture needs to be reformed. An overall study on patterns of financing in different African countries would bring into focus new areas which could be tapped for raising additional revenues and better tax administration.

There is not only need for studies in depth on budgetary and fiscal problems but also the necessity for discussing these problems widely in Seminars and Conferences so that proper awareness is created for the solution of these problems.

The tasks in the field of banking and monetary questions have to be related to the new stage of development in African countries where account should be taken of growing emphasis on the development of neglected areas within the countries themselves and of economic co-operation at the sub-regional level. Hence two kinds of problems call for special attention: improvement of banking infrastructure and economic incentives needed for development and elaboration of some sub-regional patterns for payments or clearing arrangements necessary for trade liberalization between the countries of the sub-region concerned. The secretariat will further service the Association of African Central Banks until the technical secretariat to be established by that organ will be in a position to take over the major part of the research work on question involving increased co-operation among African Central Banks.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: TECD : FMAS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

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DATE: 30 November 1968

SECTOR VI : FISCAL AND FINANCIAL QUESTIONS

PRIORITY A (Specify if A, B or C)

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST REGULAR BUDGET P	C	IRA	GS*	XB P	GS	1970 REQUEST REGULAR BUDGET P	C	IRA	GS*	XB P	GS	1971 PROJECTION REGULAR BUDGET P	C	IRA	GS*	XB P	GS
36(a)	Study on Patterns of Financing Public Sector Investment in Selected African Countries (1970)	NR	N	ECA Terms of Reference	1970									3									
36(b)	Study of Land Tax and Systems (1971)	NR	N	"	1971													3		4			
36(c)	Seminar on the System of Land Taxation (1971)	NR	N	"	1971													3½		2			
37(a)(i)	Study of the Possibility of Establishing a Monetary Research Centre (1969-1970)	NR	N	"	1970	4½						4½											15
37(a)(ii)	Comparative Study of Central Bank Legislation and Operations in Africa (1969-1970)	NR	N	"	1970	6						6						10½					
37(b)	Study of Economic Incentives and Allied Legislation (1969-1970)	NR	N	ECA Res. 43(IV) 140(VII)	1970	10½						10½											
37(c)	Study of Commercial Banking Systems in Selected African Countries (1971-1973)	NR	N	ECA Terms of Reference	1973													10½					
38(a)	Study on Payments or Clearing Arrangements needed for Trade Liberalization among the Partners to the West African Group (1969-1970)	R	N	ECA Res. 87(V)	1970	10½						10½		3									
38(b)	Study on Payments or Clearing Arrangements Needed for Trade Liberalization between the Members of the East African Com-			"	1973													10½		3			

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: TECD : FMAS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR VI : FISCAL AND FINANCIAL QUESTIONS

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
35(a)	Study of Procedures for the Formulation, Scrutiny and Approval of Development Projects and their Reflection in Plans and Budgets (1969)	NR	N	Terms of Reference of ECA	1969			3															
35(b)	Study on the formulation of time-tables for the preparation of Annual Development Programmes and their reflection in Budgets (1969)	NR	N	"	1969	1		1															
35(c)	Study on Techniques of Revenue Forecasting (1969)	NR	N	"	1969	2		4															
35(d)	Country Studies on the Harmonization of Fiscal and Budgeting Procedures and Policies with Development Planning (1969-1970)	NR	N		1970	7½		2½				5		1									
35(e)	Seminar on Budget Plan Harmonization (1970	NR	N	"	1970							4½		2									
35(f)	Study of Progress Reporting and Follow-up of Development Budgets (1970)	NR	N	"	1970							1		3½									
35(g)	Study on Accounting and Audit Structures (1970-1971)	NR	N	"	1971									1				1		2			
35(h)	Study of Municipal Budgeting and Mobilization of Local Resources for Development (1971-1972)	NR	N	"	1972													3		2½			

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: TECD : FMAS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1966

SECTOR VI : FISCAL AND FINANCIAL QUESTIONS

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ HR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS x	P	GS	P	C	IRA	GS x	P	GS	P	C	IRA	GS x	P	GS
	munity and Countries applying for Membership of this Community (1971-1973)																						
	Programme Management and Servicing of Meetings																						
	Preparation of documents and papers not linked with specific projects shown above							36						36						36			
	Substantive support of field operations																						
						6		1½				6		1½				6		1½			
	Total					48	-	12	36	-		48	3	12	36	-		48	3	12	36	-	

x = G.S. staff not sub-divided between projects

7. MANNING TABLE:

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	2	1	1	4	1		1
1968	-	-	-	-	2	1	1	4	2		1
1969*	-	-	-	-	2	1	1	4	3[a]		1
1970*	-	-	-	1	1	1	1	4	3[a]		1
1971*	-	-	-	1	1	1	1	4	3[a]		1
Man-months						1969		48	36	-	12
						1970		48	36	3	12
* Proposed						1971		48	36	3	12

1/ The staff requirements for the direction of the Division are included under "International Trade".

a/ Includes one GS provided by Technical Assistance funds.

New Posts:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

Reclassifications:

(a) Requested in 1970 - One P-4 to P-5

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: VII - Agriculture

3. ORGANIZATIONAL UNIT RESPONSBILE: ECA/FAO Joint Agriculture Division[1/]

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The programme aims at promoting agricultural development in countries of the region and to this end provides for: the collection, analysis and dessemination of information; the formulation of projects which encourage the modernization of agriculture; research and economic studies with a view to assisting governments in agricultural production, trade, marketing and utilization of agricultural products, advisory services, upon request; the maintenance of regular liaison with FAO on all activities of the two organizations in the economic and social fields, with respect to African agriculture; and, co-operation with other specialized agencies and bilateral programmes.

5. LONG-TERM PLAN

Although agriculture occupies a dominant position in the overall economy of Africa, the progress of the agricultural sector in most African countries has been rather slow. Agricultural production is hardly keeping pace with population growth, and food production, in particular, is falling short of the demand for higher consumption and better nutrition standards.

The structure of agriculture in the Continent is dominated by a subsistence pattern of production and a general low level of productivity. A number of factors have contributed and are contributing to this unhappy state of affairs among which the following may be quoted:

- lack of technical knowledge and of the know-how of modern means of production as a result of slow progress in research, and a failure to place such technical knowledge as is available at the disposal of producers for application at the field level.

- a low level of infrasturctural and institutional services to agriculture;
- low levels of application of production inputs;
- a general lack of awareness of waste in handling, marketing and storage, as well as wasteful habits of consumption of agricultural produce;
- inadequate planning, and plan implementation;
- a general lack of awareness of possibilities of regional co-operation in agricultural production and trade.

The agricultural programme of the Economic Commission for Africa must aim at improving this situation by assisting Member States in the rational development of their agricultural resources to enable production to meet domestic demand for food and other agricultural commodities and external market demand.

The policy for such a programme must stress:

- stimulation of production in both the traditional and modern sectors, in line with internal and external market demands, and flow of production from national to larger sub-regional and world markets - (See in particular Project No.1);
- application of modern techniques and improved means of production;
- improvement of infrastructural and institutional services to agriculture through increased extension of advisory credit, ma marketing and transport facilities to producers and adoption of land reform policies;
- improvement of data collection and supply of commodity and other relevant production, consumption, and trade data planning organizations;
- modernization of agricultural education and training.

Working for the achievements of these aims and objectives is, in the first place, the responsibility of national governments and should be provided for in national development plans. The programme of the Economic Commission for Africa must, however, provide for assisting governments.intthe identification of socio-economic factors influencing progress of agricultural development, in developing physical and human resources and in mobilizing financial resources. These objectives demand the assessment, in each country, of:

- existing capital goods, including livestock and inputs such as fertilizers, selected seeds and insecticides;
- present level of application of technical know-how;
- the level of existing education and extension personnel and facilities;
- existing social and traditional methods and institutions such as those pertaining to the land tenure systems;
- credit and the credit mechanisms available for its application;
- the nature and availability of research facilities for control and development of programmes and projects;
- presence of adequate basic infrastructure, including administrative organization;
- level of housing, sanitation and nutrition;
- current progress in development planning with respect to food and agriculture.

The programme of work should take account of the long-term strategy and perspective for overall African agricultural development aimed at in the FAO's Indicative World Plan effort.

The new understanding between the ECA and FAO Secretariats that there should be one UN agricultural programme in Africa and that the FAO Regional Conference will constitute the sole UN forum for discussions of the strategy of agricultural development in Africa holds bright hopes for effective co-operation between the two Organizations towards modernization of the agricultural sector.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: JAD

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR VII : AGRICULTURE

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
39(a)(i)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase I: East Africa (1969)	R	N	ECA Res. 141(VII) and 152(VIII)	1969	24		2															
39(a)(ii)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase I: West Africa, 1969-1970	R	C	"	1970	24		2				12											
39(b)(i)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase II: East Africa: 1970-1971	R	C	"	1971							12						30				180	
39(b)(ii)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase II: West Africa: 1970-1971	R	C	"	1971							12						36				180	
39(b)(iii)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase I: North Africa: 1969	R	C	"	1969	20																	
39(b)(iv)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase I: Central Africa: 1969	R	C	"	1969	18																	
39(c)(i)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase II: North Africa (1970)	R	C	"	1970							30				144							
39(d)(i)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase III: North Africa (1971)	R	C	"	1971													18				60	

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: JAD

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1968

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR VII : AGRICULTURE

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
30(d)(ii)	Intra-Regional Cooperation and Trade in the Field of Agriculture: Phase III: Central Africa (1971)	R	C	ECA Res. 141(VII) and 152(VIII)	1971													18				60**	
39(c)(ii)	Intra-Regional Cooperation and Trade in the Field of Agriculture. Phase II: Central Africa: 1971	R	C	"	1970							30			144*								
40(a)(i)	Study on Tripartite Trade In Niger, Upper Volta, and Ghana (1969)	NR	N	"	1969	6																	
40(a)(ii)	Study of Promoting Market Flows between Sahelian and Forest Ecological Zones (1969-1973)	NR	N	ECA Res. 152(VIII)	1973	4		4				12						12					
40(c)	Study on Price Stabilization and Commercialization of Grain (1969-1970)	NR	N	"	1973	2	3					2	3					2					
40(c)(i)	Study of Fish Trade in West Africa (1970-1971)	NR	N	ECA Res. 141(VII) and 152(VIII)	1970	1						1		12						12			
40(c)(ii)	Study of the Inland Fish Trade in East and Central Africa (1971-1973)	NR	N	"	1970							1							6				
41(a)(i)	Agricultural Economics Bulletin (1969)	R	C	ECA Res. 152(VIII)	1969	4																	
41(a)(ii)	Agricultural Economics Bulletin (1970)	R	C	"	1970							4											
41(a)(iii)	Agricultural Economics Bulletin (1971)	R	C	"	1971													4					

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: JAD

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR VII : AGRICULTURE

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
	Programme Management and Servicing of Meetings					24			96			28			132			30			144		
	Preparation of documents and papers not linked with specific projects shown above					9						8											
	Substantive support of field operations					10		4				12						14					
	Assistance to and liaison with academic and other institutions and organizations					2																	
	Assistance with sub-projects and tasks of other Divisions and Sections of ECA																						
	a) Industry and Housing Division					3						4						4					
	Total					153 (•)	3	12	96	-		168 (•)	3	12	132	288•		168 (•)	6	12	144	480••	

• FAO and other organizations' officers working in the Phase II Teams

•• FAO and " " " " " " Phase III Teams

(•) Includes 48 man-months supplied on a regular basis by FAO

Notes (1) Man-months marked with one or two asterisks are rough estimates. More accurate requirement could be worked out only after completion of Phase I and its clearing with FAO and the governments involved.

(2) The requirements in man-months are based on the following assumptions:

Year	Regular Staff	Regional Advisers
1969	14	1
1970	14	1
1971	14	1

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: JAD

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1966

SECTOR VII : AGRICULTURE

PRIORITY A *(Specify, if A, B or C)*

BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
					REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
					P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS

(3) The Planned number of man-months, in 1969 however does not correspond exactly to the number of staff members multiplied by 12. The following difference could be observed :

Number of staff members x 12	168
Planned man-months	153
Difference	15

This difference is meant as an allowance for the experienced delays in recruitment. The man-months planned are not man-months of 20-22 working days but only of about 16-18 working days since provision is made for annual leaves, sick leave, etc.

(4) As far as the general staff is concerned it is assumed that the Division will provide secretarial facilities for all Phase II and Phase III Teams. General staff man-months are not specified according to particular projects.

x = G.S. staff not sub-divided between projects

7. MANNING TABLE

	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS	Consultants	Regional Advisers
1967	-	-	-	1[a]	2[a]	6[a]	1	10	5		1
1968	-	-	1[a]	-	2[a]	6[a]	2[a]	11	6		1
1969*	-	-	1[a]	1	4[a]	7[a]	2[a]	14	8		1
1970*	-	-	1[a]	2	3[a]	6[a]	2[a]	14	11		1
1971*	-	-	1[a]	2	4[a]	5[a]	2[a]	14	12		1
Man-months 1969								153[b]	96	3	12
1970								168	132	3	12
1971								168	144	6	12

* Proposed

a/ Includes staff made available by FAO; the Division Director, one professional at level 4, one at level 3, plus one at level 2/1 from 1968.

b/ It is anticipated that 15 man-months will be lost through delays in recruitment.

New Posts:

(a) Requested in 1970 - three GS

(b) Projected in 1971 - one GS

Reclassifications:

(a) Requested in 1970 - two P-4 to P-5; one P-3 to P-4

(b) Projected in 1971 - one P-3 to P-4

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969-1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: VIII - Human Resources Development

A. Social Development

3. ORGANIZATIONAL UNIT RESPONSIBLE: Human Resources Development Division 1/:
Social Development Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

(a) To promote greater participation of rural manpower (including youth and women) in local and national development, through rural development, community development, co-operatives and other forms of mutual aid associations;

(b) with respect to training, to assess African manpower needs and resources in the field of social work and social administration; to assist in establishing sub-regional training centres for social work; and to undertake a long-term programme for the training of instructors in social work and for the specialized training of administrators, professionals and technical staff responsible for the organization and operation of social welfare programmes;

(c) to undertake interdisciplinary surveys of socio-economic problems in the development and improvement of rural life and rural institutions, including making studies of agrarian structures, rural resettlement and land reform measures, nutrition and health extension, co-operatives, marketing systems and other rural institutions likely to strengthen the income resources and security of rural families;

(d) to engage in studies of social problems encountered by African Governments in cities and localities undergoing rapid industrialization;

(e) to undertake comparative and country case studies of patterns of national social welfare programmes, including planning, organization, administration, etc., and to publish monographs on studies and investigations undertaken.

5. LONG-TERM PLAN:

The pace of agricultural and industrial development in the region is seriously hampered, not so much by scarcity of capital and natural resources as by the forces of African social tradition, coupled with a complex of rigid human factors. Rigid property structures and land tenure systems, in certain cases, are rendering futile the efforts of Governments to achieve more equitable distribution of income. Inflexible customs and phiosophies of traditional life continue to act as a brake on the introduction and acceptance of social change and modernization.

Most of the transformation which has so far taken place in the social structure has been due more to the sheer force of contemporary political, economic and demographic factors than to deliberate action. Increased physical and social mobility have tended to uproot the individual from the settings of the traditional family and home community. New factors of social stratification have super-imposed themselves upon the traditional ones, on the basis of western-type education, occupation, personal wealth and political status. There is thus an emergence of new forms of wealth, power and social standing, which provide new criteria for competition and social value. They also provide a new basis for social conflict between the traditional and modern elements in the society. A conservatism of the rural sector contrasts with the active and new economic interests of the fast rising cities.

Advanced mechanization and technological processes have been introduced in parts of the region. Vast hydro-electirc schemes and irrigation dams are being introduced into areas of tradition-bound peasants.

The nature of social development programmes sponsored by African Governments has tended to reflect more the differences in the

structure, traditions, values and concepts of the metropolitan powers than those of the indigenous African communities. They have also tended to emphasize the remedial aspects - dealing mainly with social casualties - rather than facilitate the adjustment process of the African community to the forces of change.

Out of every ten children born in Africa, between 3 and 5 die in infancy; 40 percent do not live to adulthood. Communicable diseases - including tuberculosis, leprosy, small-pox, yellow fever, bilharziasis and onchocerciasis - remain a major concern.

Educational systems are producing school-leavers without jobs. Unemployed idle youth - youth with hopes aroused by national independence and the promise of a new life, but whose illusions are shattered by the lack of any movement towards the fulfilment of these hopes - represents perhaps the greatest of all threats to the new regimes of independent African States.

For the next five years, the programme will focus on: problems of social change, social problems of urbanization, human and institutional factors which affect the process of industrialization; socio-economic problems encountered by African Governments in rural development; social prerequisites to agricultural development and promotion of industry; and priority social service programmes needed by African Governments, in order to raise the level of living of rural and urban manpower.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRD : SDS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR VIII : HUMAN RESOURCES DEVELOPMENT

A. Social Development

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
42(a)(i)	Monograph on Patterns of African Industrial Settlements (1969)	NR	N	ECA Terms of Reference, First Session Report E/CN.14/18, par.62(ii)	1969	6	3	-		6		3											
42(a)(ii)	Monograph on Selected African Industrial Centres in which Agglomerations have occurred as a result of Mining and Agricultural Processing (1970)	NR	N	"	1970							6						3					
42(a)(iii)	Monograph on Selected African Centres in which Agglomerations have occurred as a result of Manufacturing and other types of industry (1971)	NR	N	"	1971													6	3				
42(b)	Study of Social Problems Encountered by Selected Governments in connexion with River Basin Development Schemes (1970)	NR	N	"	1970							6	3			6		2					
43(a)(i)	Central African Seminar on the Development of Rural Life and Institutions (1969)	R	N	ECA Res. 117(VII) ECOSOC Res.975(xxxvi)	1969	4																	
43(a)(ii)	West African Seminar on the Development of Rural Life and Institutions (1970)	R	N	"	1970							4											
43(a)(iii)	East African Seminar on the Development of Rural Life and Institutions (1971)	R	N	"	1971													4					

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRD : SDS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR VIII : HUMAN RESOURCES DEVELOPMENT
A. Social Development

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/NR	C/N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS[x]	P	GS	P	C	IRA	GS[x]	P	GS	P	C	IRA	GS[x]	P	GS
43(b)	Sub-regional Training Course on Rural Extension and Community Development (West Africa - 1969)	NR	N	ECA Res.116(VI)	1969	6																	
44(a)	Study of Policies and Measures for Securing Popular Participation in National Development (1970)	NR	N	E/CN.14/RES/48(iv)	1970							6											
	Programme Management and Servicing of Meetings					24		8	72	12		30		8	72			30		8	72		
	Preparation of documents and papers not linked with specific projects shown above					18		12				18		12				18		12			
	Substantive support of field operations					6		12				6		12				9		12			
	Assistance to and liaison with academic and other institutions and organizations					20		4				17		4				24		4			
					Total	84	3	36	72	18		96	3	36	72	6		96	3	36	72		

[x] = G.S. staff not sub-divided between projects

7. MANNING TABLE

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	2	3	1	2	8	3		3
1968	-	-	-	2	2[a]	1	2	7	6[b]		3
1969*	-	-	-	2	2[a]	1	2	7	6[b]		3
1970*	-	-	1	1	3	1	2	8	6[b]		3
1971*	-	-	1	1	3	1	2	8	6[b]		3
							Mon-months 1969	84	72	3	36
							1970	96	72	3	36
* Proposed							1971	96	72	3	36

1/ The staff requirements for the direction of the Division are included under "Social Development".

a/ One of these staff members is alloted to the Lusaka Sub-regional Office.

b/ Includes one UNA volunteer.

New Posts:

(a) Requested in 1970 - one P.4

(b) Projected in 1971 - nil

Reclassifications:

(a) Requested in 1970 - one P.5 to D.1

(b) Projected in 1971 - nil

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969-1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: VIII - Human Resources Development

B. Manpower and Training

3. ORGANIZATIONAL UNIT RESPONSIBLE: Human Resources Development Division:-/ Manpower and Training Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The work programme in manpower and training is concerned with the co-ordination of the Commission's training activities; research, studies and surveys on manpower educational and training requirements; stimulation of demand for the training of Africans; and collaboration with interested Specialized Agencies and other Organizations providing training facilities for Africans. The central aim and objective of the programme is to encourage, stimulate, advise and assist Member States to train their nationals and to plan the mobilization of their human resources for the implementation of economic and social development plans, through both national action and multi-national and/or sub-regional action.

The Manpower and Training Section co-ordinates specific bilateral training and fellowship programmes as well as co-ordinates, and advises on the training programme of the Commission's secretariat. It also acts as a clearing house for information on manpower development and on training opportunities, and as a centre for the identification, assessment and evaluation of Africa's manpower and training needs in relation to the Commission's development strategy. It undertakes educational studies related to economic and social development objectives and manpower needs. It prepares other studies and special reports and carries out surveys which provide a national basis and documentary material for advising Member States, at their request, on the provision and development of training facilities, the establishment and development of national machinery for manpower planning and training co-ordination and on the evaluation of manpower programmes. It organizes training courses for African manpower planners and administrators of national training

programmes, including trainers. It services the Commission's Sub-Committee on Training which advises the Executive Secretary on the Commission's training policy and programme. It collaborates with the ILO, UNESCO, UNITAR, IDEP and the Organization of African Unity in matters relating to manpower, education and training in an effort to foster programme harmonization at the regional level.

5. LONG-TERM PLAN:

The secretariat continues to co-ordinate bilateral scholarship and fellowship offers channelled through the Commission and assists with the implementation of the annual in-service training programme of the Economic Commission for Europe, and UNITAR's group training programme in technical assistance for African officials. Two training courses in manpower planning and training programming have been organized. It has participated in, and contributed working documents for a number of international meetings in its field of competence and has undertaken a number of studies and surveys in the field of manpower, education and training. It has compiled a Roster of African Specialists willing to offer their services to African countries other than their home countries. An attempt has been made to identify the trained manpower requirements, by categories and types, for the implementation of industrial development programmes in East and West Africa.

For the period 1969-71 further intensified action will be taken on all the foregoing activities. Advice will be given to Member States, at their request, not only in the field of manpower planning, but also on the policy and strategy for evolving co-ordinated programmes of human resources development and utilization. Efforts will be made to achieve an effective inter-agency collaboration and concerted action in the field of training for development. Particular attention will be devoted to evolving, and securing resources for an African Scholarship and Fellowship Fund for training and research in specialized fields, the training of trainers, the promotion of sub-regional centres for training and research on human resources and to collaboration with the Organization of African Unity in promoting the establishment of specialized African institutions for training and research.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRD : MTS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1966

SECTOR VIII : HUMAN RESOURCES DEVELOPMENT

B. Manpower and Training

PRIORITY A (Specify if A, B or C)

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
45(a)	Evaluation Survey of University Enrolment and Manpower Output (1969)	NR	N	ECA Res.173(VIII)	1969	1	3			9													
45(b)	Seminar on the Planning of the Educational Sector (1969)	NR	N		1969	2				1													
45(c)(i)	Third Meeting of the ECA Working Party on Manpower Training (1970)	R	C	ECA Res.126 (VII)	1970							5											
45(d)	Regional Seminar on Education for Development in Africa (1970)	NR	N	ECA Res.173(VIII)	1970							3		1		1							74
45(e)	Evaluation of Enrolment and Output of Primary and Secondary Schools (1970-1971)	NR	N	"	1971							2	3	1		3		3	3			3	
46(a)(i)	Methodology of Manpower Planning and Training Programming (French: 1969)	R	C	"	1969	3		3		6													
46(a)(ii)	Training Course in the Techniques and Methodology of Manpower Planning and Training Programming (English: 1970)	R	C	"	1970							3		3		7							
46(a)(iii)	Training Course in the Techniques and Methodology of Manpower Planning and Training Programming (French: 1971)	R	C	"	1971													3	1	3		6	

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRD : MTS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: _____

SECTOR VIII : HUMAN RESOURCES DEVELOPMENT

B. Manpower and Training

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
46(a)(iv)	Orientation Course in Human Resources Planning for Top Level Officials (1969)	R	N	ECA Res.173(VIII)	1969	1		1		2													
46(a)(v)	Orientation Course in Human Resources Planning for Top Level Officials (1971)	R	C	"	1971													2		1		2	
46(b)(i)	Study Tour on Manpower Planning and Training Programming (English: 1969)	R	N	"	1969			1½															
46(b)(ii)	Study Tour on Manpower Planning and Training Programming (French: 1970)	R	C	"	1970									1½									
46(c)(i)	Trainers' Workshop (English: 1969)	R	N	"	1969	1½		1½		2													
46(c)(ii)	Trainers' Workshop (French: 1970)	R	C	"	1970							1		1½		4							
46(c)(iii)	Trainers' Workshop (English/French: 1971)	R	C	"	1971													2	2	2		2	
46(d)	Seminar on the Role of Employers and Trade Unions In Training (1971)	NR	N		1971													2½				1	
	Programme Management and Servicing of Meetings					7		36				8			60			10			60		

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRD : MTS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1968

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR VIII : HUMAN RESOURCES DEVELOPMENT

B. Manpower and Training

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ H	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS x	P	GS	P	C	IRA	GS x	P	GS	P	C	IRA	GS x	P	GS
	Preparation of documents and papers not linked with specific projects shown above 1/					26½						29	4		6			43½		4		6	
	Substantive support of field operations 2/					3		5				4		12				6		14			
	Assistance to and liaison with academic and other institutions and organizations 3/					12						14						18					
	Assistance with sub-projects and tasks of other Divisions and Sections of ECA					3						3						4					
	Total					60	3	12	36	20		72	3	24	60	21		96	6	24	60	20	

1/ Includes identification and assessment of manpower requirements in Central and North Africa; evaluation studies on training policies and methods in Africa; preparation of monographs and bulletins on human resources planning; operation of rosters of African Specialists; issue of Training Information Notice.

2/ Includes advisory services to African Governments in the field of manpower planning and training.

3/ Includes co-ordination of bilateral scholarship and fellowship programme.

x = G.S. staff not sub-divided between projects.

7. MANNING TABLE:

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	1	1	2	4	3		1
1968	-	-	-	-	1	1	1	3	3		1
1969*	-	-	-	1	1	1	2[a]	5	3		1
1970*	-	-	-	1	1	2	2[a]	6	5		2
1971*	-	-	-	1	2	3	2[a]	8	5		2
Man-months						1969		60	36	3	12
						1970		72	60	3	24
						1971		96	60	6	24

* Proposed

1/ The staff requirements for the direction of the Division are included under "Social Development".

a/ Includes one Associate Expert

New Posts:

(a) Requested in 1970 - one P-3; two GS

(b) Projected in 1971 - one P-4; one P-3

Reclassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: VIII - Human Resources Development

C. Public Administration

3. ORGANIZATIONAL UNIT RESPONSIBLE: Human Resources Development Division[1]/: Public Administration Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The programme in public administration is intended to assist countries of the region in improving their administrative systems. The programme is implemented through the publication of guides, manuals and brochures, through conferences, seminars and training courses, and advisory services, upon request, on all aspects of administration.

5. LONG-TERM PLAN:

An adequate level of administrative competence must be regarded as a pre-requisite to planning and development as well as to orderly and effective government. While emphasis is given to projects and tasks designed to assist in achieving the main objectives of the Commission, viz. agricultural development and industrialization, any of the efforts in the field of public administration must be directed, as in the past, to the improvement of administrative potential in general, as part of the infrastructure necessary for effective planning and, in particular, plan implementation.

The difficulties of African administration are of several kinds:

- scarcity of middle-grade administrators; insufficient training of certain senior civil servants for their responsibilities; lack of young university graduates, specialists and technicians in the public service;
- inadequacy of the structures and procedures of the central administrative organs for the tasks of preparing, supervising and carrying out development programmes; the problem here is one of reform, organization and management;

- in French-speaking countries, the absence of local administrative institutions adequate to ensure the participation of the rural population in the carrying out of plans or the failure of experiments tried; in the English-speaking countries, the failure to adapt the system of local government to this same objective. The reforms needed in this area relate to the elaboration of a new administrative strategy at the local level, which in turn would lead to the establishment of new institutions.

In general, the solution to these broad categories of problems should be looked for in a rational framework of "ends and means" which would result in African administration being adapted to the needs of development. "Administration for Development" is therefore the general theme which will dominate work in this area in the quinquennium 1969-73.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRD : PAS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1968

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR VIII : HUMAN RESOURCES DEVELOPMENT

C. Public Administration

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
47(a)(i)	Training Course in Government Purchasing and Supply (1969)	NR	N	ECA Res.172(VIII)	1969	2		6		3													
47(a)(ii)	Manual on Government Purchasing and Supply (1970)	NR	N	"	1970									5		2							
47(b)(i)	Seminar on the Prerequisite Condition for Administrative Reform (1969)	NR	N	ECA Res.124 (VII)	1969	6				3													
47(b)(ii)	Seminar on Organizational Needs for Administrative Reform (1971)	NR	N	"	1971									3						4		3	8
47(c)(i)	Seminar on the Administrative Framework for Development (1970)	NR	N	ECA Res. 172(VIII)	1970							2		6		3							
47(c)(ii)	Brochure on the Administrative Obstacles to Development (1971)	NR	N	"	1971													4		2		2	
47(d)	Orientation Seminar on Administrative Training for Professional Civil Servants (1971)	NR	N	"	1971							4						4	1			2	
48(a)	Regional Seminar on the Role of Public Enterprises in Planning and Plan Implementation (1969)	NR	N	"	1969			4		6													
48(b)(i)	Central African Seminars on Personnel Administration and Training in Public Corporations	R	N	"	1970		3						3	2		3							

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: HRD : PAS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR VIII : HUMAN RESOURCES DEVELOPMENT

C. Public Administration

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS[x]	P	GS	P	C	IRA	GS[x]	P	GS	P	C	IRA	GS[x]	P	GS
48(b)(ii)	West African Seminars on Personnel Administration and Training in Public Corporations (1971)	R	C	ECA Res.172(VIII)	1971														2	2		3	
49(a)	Seminar on the Structure of Local Administration (1970)	NR	N	"	1970			2						4		3							
	Programme Management and Servicing of Meetings					4½		7	36			2		7	36			2		11	36		
	Preparation of documents and papers not linked with specific projects shown above					2		8				3		8				2		9			
	Substantive support of field operations					8		18				8		18				8		22			
	Assistance to and liaison with academic and other institutions and organizations					2		5				2		5				2		6			
	Assistance with sub-projects and tasks of other Divisions and Sections of ECA					2		4				3		2				2		4			
					Total	28½	3	54	36	12		24	3	60	36	11		24	3	60	36	10	

x = G.S. staff not sub-divided between projects

7. MANNING TABLE

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	-	-	1[a/]	1[a/]	2		5[b/]
1968	-	-	-	1	-	-	1[a/]	2[a/]	2		5[b/]
1969*	-	-	-	1	1	-	1[a/]	3[a/]	3[c/]		5[d/]
1970*	-	-	-	1	1	-	-	2	3[c/]		5[d/]
1971*	-	-	-	1	1	-	-	2	3[c/]		5
							Man-months 1969	28½[e/]	36	3	54[f/]
							1970	24	36	3	60
* Proposed							1971	24	36	3	60

1/ The staff requirements for the direction of the Division are included under "Social Development".

a/ Mr. van der Wielen, Associate expert, has been considered as a a professional staff member for the proposals of man-month calculations. His period of assignment will end on 12.5.69.

b/ One of the Regional Advisers is supplied by the UPU in connexion with the Study of Postal Facilities in Africa.

c/ Includes one GS provided by technical assistance funds.

d/ It is hoped that, in addition, one Regional Adviser will be supplied by UPU in connexion with the Study of Postal Facilities in Africa; if so, all his time will be devoted to this task.

e/ Includes 4½ months of Mr. van der Wielen, Associat Expert.

f/ It is expected that delays in recruitment will reduce the available man-months by 6 in 1969.

New Posts:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil

Reclassifications:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969-1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: IX - Population Programmes

3. ORGANIZATIONAL UNIT RESPONSIBLE: Research and Statistics Division 1/
Demography and Social Statistics Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES

The basic aim of the programme is to encourage countries to undertake demographic censuses and surveys and to set up organizational arrangements for collection and processing of vital statistics data; to devise recommendations for improving the methodology in these fields; to assist specialized and other agencies in the field of social statistics (health, education, etc.); and to undertake analyses of such data and prepare studies on demographic and social levels, trends and projections in Africa.

5. LONG-TERM PLAN

In connexion with population projects, mention should be made of the activities on population analysis, divorced as far as possible from statistical data, methods and studies on population which come under statistical programmes.

During the five-year period, most of the censuses and demographic surveys for 1970 will have been completed, and it will then be possible to:

- get an up-to-date picture of the demographic position in Africa;
- draw the necessary conclusions for the countries in the region;
- study the influence of the various factors on demographic changes in the African countries;
- undertake studies which will help in the preparation and planning of economic and social development policies in Africa.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD : DSSS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR IX : POPULATION QUESTIONS

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
50(a)	Meeting of the Preparatory Committee for the African Conference on Population (1969)	R	N	ECA Terms of Reference	1969	2																	
50(b)	Meeting of the Preparatory Committee for the African Conference on Population (1970)	R	C	"	1970							2											
50(c)	African Conference on Population (1971)	R	C	"	1971							8			2	12		12			6	30	
2(a)	Seminar on Application of Demographic Data and Analysis in Development Planning	NR	N	"	1969	8			2	4													65
51(b)	Seminar on Demographic Data Required for Planning and Evaluation of Population Programmes (1970)	NR	N	"	1970	2									2	12							
51(c)	Seminar on Statistics and Studies on Migration and Urbanization (1970)	NR	N	"	1970	2										12							
51(d)	Study on Administrative Population Census Data (1971)	NR	N	"	1971																4	6	2
51(e)	Expert Group on Techniques of Evaluation of Basic Demographic Data (1971)	NR	N	"	1971																	14	6
52(a)	Study of Censuses and Vital Statistics Relating to Towns and Cities in Africa (1969)	NR	N	"	1969	4			2														
52(b)	Study of Economic and Social Impacts of Urbanization Levels and trends (1969)	NR	N	"	1969					12	4												

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD: DSSS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR IX ; POPULATION QUESTIONS

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
52(c)	Study of the Economic and Social Consequences of Migratory Labour (1971)	NR	N	ECA Terms of Reference	1971																2	8	4
52(d)	Study of Age Patterns of Fertility in African Countries and Sub-National Population Groups (1970)	NR	N	"	1970											8	6						
52(e)	Study of Levels and Trends of Infant and Early Childhood Mortality (1970)	NR	N	"	1970				4			4				8	4						
52(f)	Study of Reconciliation of Census and Post Enumeration Check Data (1970)	NR	N	"	1970										4	4	2						
52(g)	Study of the Cause of Fertility Differentials in African Countries (1971)	NR	N	"	1971																4	8	2
52(h)	Study of Inter-relationships between Population Growth, Migration and Labour Force Participation (1971)	NR	N	"	1971																4	8	2
53(a)	African Directory of Demographers (1969)	NR	N	"	1969	1.																	
53(b)	Study of Factors Influencing Demographic Change (1970)	NR	N	"	1970					4					4	8	4						
53(c)	Studies of Demographic Changes and Trends in Africa (1971)	NR	N	"	1971																4	8	2

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD : DSSS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR IX : POPULATION QUESTIONS

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
	Programme Management and Servicing of Meetings					4			20			6			36			10			48		
	Preparation of documents and papers not linked with specific projects shown above					24				12	4	24				8	4	38				26	16
	Substantive support of field operations									12						12						24	
	Assistance to and liaison with academic and other institutions and organizations					8				84		12				108		12				102	16
					Total	55	-	-	24	132	12	52	-	-	48	192	20	72	-	-	72	234	36

7. MANNING TABLE:

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	1	2	1	4	1		-
1968	-	-	-	-	1	3	1	5	2		-
1969*	-	-	-	-	1	3	1	5	2		-
1970*	-	-	-	-	1	3	1	5	4		-
1971*	-	-	-	-	1	3	2	6	6		-
Man-months 1969								55[a]	24	-	-
1970								52[b]	48	-	-
* Proposed (except XB anticipated) 1971								72	72	-	-

1/ The staff requirements for the direction of the division are included under "Statistical Services".

a/ The balance of five man-months is accounted for under Statistical Services.

b/ The balance of eight man-months is accounted for under Statistical Services.

New Posts:

(a) Requested in 1970 - two GS

(b) Projected in 1971 - one P-2/1; one GS

Reclassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: X - Housing, Building and Physical Planning

3. ORGANIZATIONAL UNIT RESPONSIBLE: Industry and Housing Division[1/]: Housing Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The work programme in the field of housing, building and planning involves the preparation of documents for and the servicing of various United Nations bodies dealing with the subject; studies arising out of the decisions of such bodies; the planning of programmes of advisory services to governments and substantive support for technical co-operation and technical liaison with United Nations Headquarters, regional economic commissions, specialized agencies and other organizations active in the field.

5. LONG-TERM PLAN:

Inadequate housing in both rural and urban areas continues to be one of the main problems facing African countries. This is the result of a complex set of demographic and socio-economic factors, many of which are interdependent and reflect the general level of development.

Population growth in Africa is estimated at 2.4 percent per annum. Urban population is growing at 5 percent per annum. The amortization of capital, the interest serviced, the expenditure on maintenance and repairs, and the cost of management, are some of the problems to be solved, in order to maintain and repair dwellings, preserve existing stocks, improve obsolete dwellings, and provide additional houses. The present level of building costs is high. A major component of costs is building materials and components; studies made by the secretariat indicate that materials and components constitute about 50 to 60 percent of house-building costs. There is little or no development in the building materials industries, where activity in domestic production is for the most part limited to the exploitation of natural resources and to the use of bulk supplies of building materials such as gravel, lime, bricks and a certain amount of timber.

Planning machinery is still weak in most countries. Housing policy is generally not integrated into economic development planning and the allocation of resources is in most cases on an ad hoc basis.

Specific action, therefore, necessary, on the provision of cheaper dwellings, re-examination of financial policy, reduction of costs, and production of adequate raw materials.

The place of housing must be determined as a function of economic development. The objective of policy should be to choose between housing programmes which have the greatest accelerating effect on the provision of satisfactory dwellings in both urban and rural areas.

Since the completion of the studies and surveys that led to the publication "Housing in Africa", the secretariat has been in a position to establish priorities and provide advisory services to governments on action-oriented measures. The Programme of Work and Priorities in this sector is, therefore, largely geared to operational activities.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: IHD : HS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR X : HOUSING, BUILDING AND PHYSICAL PLANNING

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS+	P	GS+	P	C	IRA	GS+	P	GS+	P	C	IRA	GS+	P	GL+
54(a)	Regional Meeting for Housing Administrators (1970)	NR	N	ECA Res. 53(IV)	1970								3	6		12							
54(b)(i)	East African Training Course in Housing Administration (1971)	R	N	"	1971														-	4		4	
54(b)(ii)	Central African Training Course in Housing Administration (1971)	R	N	"	1971														2	4		6	
54(c)	Regional Meeting on Physical Planning and Training (1971)	NR	N	ECA Terms of Reference	1971													6				12	
54(d)	Preparation of Model By-Laws (1971)	NR	N	ECA Res. 157(VIII)	1971													4		4		12	91
55(a)(i)	Regional Meeting on Housing Finance in Africa (1969)	R	N	"	1969		3	2		2													
55(a)(ii)	East African Meeting on Housing Finance (1970)	R	N	"	1970									3		4							
55(a)(iii)	West African Meeting on Housing Finance (1971)	R	N	"	1971															4		4	
56(a)(i)	North African Meeting of Experts on House-Building Costs (1969)	R	N	"	1969	3		3															
56(a)(ii)	West-African Meeting of Experts on House-Building Costs (1970)	R	N	"	1970							5		2									

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: IHD : HS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR X : HOUSING, BUILDING AND PHYSICAL PLANNING

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS+	P	GS	P	C	IRA	GS+	P	GS	P	C	IRA	GS+	P	GS
56(a)(iii)	Central African Meeting of Experts on House-Building Costs (1971)	R	N	ECA Res. 157(VIII)	1971													4	1	2			
56(b)	Guide for the Building Industry	NR	N	"	1969	4		2															
56(c)(i)	Course for Supervisory Building Personnel (French, 1971)	R	N	ECA Terms of Reference	1971													4		3		3	
57(a)(i)	Central African Course in Aided Self-Help and Cooperative Housing (1969)	R	N	"	1969			5															92
57(a)(ii)	North African Course in Aided Self-Help and Cooperative Housing (1970)	R	N	"	1970									4		6							
57(b)(i)	West African Course for Building Contractors (1969)	R	N	ECA Res.157(VIII)	1969	4				6													
57(b)(ii)	Central African Course for Building Contractors (1970)	R	N	"	1970							4				10							
57(b)(iii)	North African Course for Building Contractors (1971)	R	N	"	1971													4				10	
57(c)	Review of Standard Designs for Low-Cost Housing (1970)	NR	N	ECA Terms of Reference	1970							6				3							
57(d)	Regional Meeting on Rural Housing (1970)	NR	N	"	1970							4		5		5							
57(e)	Survey of Overcrowded Housing Settlements (1971)	NR	N	"	1971													4		2		3	

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: IHD : HS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR X : HOUSING, BUILDING AND PHYSICAL PLANNING

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
58(a)	Inventory of Existing Agencies and Institutes concerned with Building Standardization and Research (1969-1973)	NR	N	ECA Res. 157(VIII)	1973	3		3				3		3				3		3			
	Programme Management and Servicing of Meetings					2		4	24	9		2		4	24	9		3		4	24	9	
	Preparation of documents and papers not linked with specific projects shown above					12		3		3		8		3		3		12		2		3	
	Substantive support of field operations					6		12				3		5				3		3			
	Assistance to and liaison with academic and other institutions and organisations					2		2				1		1				1		1			
					Total	36	3	36	24	20		36	3	36	24	52		48	3	36	24	66	

+ = G.S. staff not sub-divided between projects

C.R. = Commission Resolution

7. MANNING TABLE

	Established posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	1	-	1	2	1		3
1968	-	-	-	-	2	-	1	3	2		3
1969*	-	-	-	-	2	-	1	3	2		3
1970*	-	-	-	-	2	-	1	3	2		3
1971*	-	-	-	-	2	1	1	4	2		3
							Man-months 1969	36	24	3	36
							1970	36	24	3	36
*Proposed							1971	48	24	3	36

1/ The staff requirements for the direction of the Division are included under "Industrial Development".

New Posts:

(a) Requested in 1970 - nil

(b) Projected in 1971 - one P-2/1

Reclassifications:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969-1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME XI - Statistical Services

3. ORGANIZATIONAL UNIT RESPONSIBLE: Research and Statistics Division:[1/] Development and Training Section; National Accounts and Financial Statistics Section; and General Statistics Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The general responsibilities of the units concerned with statistical services are:

(a) To provide substantive secretariat services for the Conference of African Statisticians and other United Nations conferences and meetings on statistical matters in Africa;

(b) To provide advisory services to African Governments in the establishment of national statistical services and to assist in formulating country technical assistance arrangements and in briefing experts;

(c) To establish and implement regional training programmes in statistics and demography;

(d) To undertake research and prepare documentation for seminars and working groups of experts and to consider the adaptation of international standards to Africa in co-operation with the Statistical Office of the United Nations and the specialized agencies;

(e) To establish a system for the exchange of information on statistical activities and methods among African countries;

(f) To make the Mechanical Unit established at the Commission's headquarters available for research and demonstration purposes, for servicing countries without equipment or with insufficient processing capacity and to prepare reports on developments in data processing;

(g) To compile and analyse statistical data required for publications and for projects of other Divisions of the secretariat, and to prepare statistical handbooks containing a detailed analysis and evaluation of data assembled in various fields of statistics.

5. LONG-TERM PLAN

Since regional meetings on statistics began to be held in Africa, substantial improvements have been registered in the organization of statistical services, the preparation of surveys and statistical data and the training of statisticians in the region. Nevertheless, much still remains to be done to bridge the gap in the statistical information available in the African region.

In this respect, the work programme makes provision for assistance so far given to African countries to be continued, the object being to:

- improve the quality of statistical data;
- expand the area of available data;
- increase the number of statisticians;
- standardize concepts and methods in current use in the region;
- establish a system for the exchange of information;
- collect data and undertake comprehensive surveys designed to further the preparation and planning of economic and social development policies.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD: DTS, ERS, GESS AND NAFSS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1968

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR XI : STATISTICAL SERVICES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
59(a)	Sixth Session of the Conference of African Statisticians (1969)	R	C	ECA Terms of Reference	1969	6																	
59(b)	Seventh Session of the Conference of African Statisticians (1971)	R	C	"	1971													6					
60(a)	Analysis of Country Data on Prices Used in Valuing Agricultural Commodities for National Accounts Purposes (1968-1970)	NR	N	"	1970	6			6			6			6								
60(b)	Seminar on the Revised UN System of National Accounts (1970)	NR	N	"	1970	6			6			6			6								
60(c)	Working Group on the Estimation of Transport, Commerce and Related Services in the Compilation of National Accounts (1971)	NR	N	"	1971							4			4			6			4		
60(g)	Working Group on Data Processing of Population Censuses (1969)	NR	N	"	1969	3																	
60(h)	WHO/ECA Seminar on Health Statistics (1969)	NR	N	"	1969	2																	
60(i)	Seminar on Statistics of Prices and Quanta (1969)	NR	N	"	1969	6			6														
60(j)	Working Group on Industrial Statistics (1969)	NR	N	"	1969	6																	
60(k)	Second African Seminar on Civil Registration and Vital Statistics (1970)	NR	N	"	1970																		

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD: DTS, ERS, GESS AND NAFSS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE 30 November 1968

SECTOR XI : STATISTICAL SERVICES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
60(l)	Working Group on Public Sector Statistics	NR	N	ECA Terms of Reference	1970							6			6								
60(m)	Study of Statistics required for manpower Planning (1970)	NR	N	"	1970											6							
60(n)	Meeting to Consider Statistics Required for Educational Planning (1971)	NR	N	"	1971																	6	
60(o)	Seminar on Distribution and Transport Statistics (1971)	NR	N	"	1971							6			10			6			6		
61(a)	Study of the Purchasing Power Parity of African Currencies (1968-1971)	NR	N	"	1971	6			6			6			6			6			16		60
61(b)	Study of the Pattern of Private Consumption Expenditure in African Countries (1969-71)	NR	N	"	1971	6			4			6			4			6			4		
61(c)	Study of the Structure and Importance of Non-Monetary Activities in African Countries (1969-1971)	NR	N	"	1971	6			6			4			6			6			6		
61(d)	Study of the Structure of the Public Sector (1969-1971)	NR	N	"	1971	12			12			6			6			6			6		
61(e)	Study of the Structure and Change in Capital Formation in African Countries between 1960 and 1970 (1970-1972)	NR	N	"	1972							5			8			5			6		
61(f)	Study of Changes in the Terms of Trade for African Countries (1970-1972)	NR	N	"	1972	12			6			12			12			12			12		
61(g)	Study of Price Movements in African Countries by Type of Economic Activity during the	NR	N	"	1973													6			6		

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD: DTS, ERS, GESS AND NAFSS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1966

SECTOR XI : STATISTICAL SERVICES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
	Period 1960-70 in relation to similar movements in other regions (1971-1973)																						
60(h)	Study of the Public Debt of African Countries (1971-72)	NR	N	ECA Terms of Reference	1972													6			6		
62(a)(i)	Statistical Newsletter(1969)	R	C	"	1969	6																	
62(a)(ii)	Statistical Newsletter(1970)	R	C	"	1970							6											
62(a)(iii)	Statistical Newsletter(1971)	R	C	"	1971													6					
62(b) (i)	Statistical Bulletin for Africa (1969)	R	C	"	1969	12			36														
62(b)(ii)	Statistical Bulletin for Africa (1970)	R	C	"	1970							12			36								
62(b)(iii)	Statistical Bulletin for Africa (1971)	R	C	"	1971													12			36		
62(c)(i)	Foreign Trade Statistics of Africa. Series A. Direction of Trade (1969)	R	C	"	1969	3			24														
62(c)(ii)	Foreign Trade Statistics of Africa. Series A. Direction of Trade (1970)	R	C	"	1970							3			24								
62(c)(iii)	Foreign Trade Statistics of Africa. Series A. Direction of Trade (1971)	R	C	"	1971													3			24		
62(d)(i)	Foreign Trade Statistics of Africa Series B. Trade Flows on a Commodity and Country-to-Country Basis (1969)	R	C	"	1969	3			24														
62(d)(ii)	Foreign Trade Statistics of Africa. Series B. Trade Flows on a Commodity and Country-to-Country Basis (1970)	R	C	"	1970							3			24								

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD: DTS, ERS, GESS AND NAFSS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE 30 November 1968

SECTOR XI : STATISTICAL SERVICES

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
62(d)(iii)	Foreign Trade Statistics of Africa. Series B. Trade Flows on a Commodity and Country-to-Country Basis (1971)	R	C	ECA Terms of Reference	1971																		
62(e)(i)	Yearly Statistics of Industrial Production (1969)	R	C	"	1969	3		24										3		24			
62(e)(ii)	Yearly Statistics of Industrial Production (1970)	R	C	"	1970							3		24									
62(e)(iii)	Yearly Statistics of Industrial Production (1971)	R	C	"	1971													3		24		100	
62(f)(i)	African Statistical Yearbook (1969)	R	C	"	1969	12		36															
62(f)(ii)	African Statistical Yearbook (1970)	R	C	"	1970							12		36									
62(f)(iii)	African Statistical Yearbook (1971)	R	C	"	1971													12		36			
62(g)(i)	Manual on Sample Survey Methods in Africa: Household Economic Surveys (1969)	NR	N	"	1969			4															
62(g)(ii)	Manual on Sample Survey Methods in Africa: Demographic Surveys (1970)	NR	N	"	1970									4									
62(h)	Bulletin of National Accounts Statistics for Africa (1970)	R	N	"	1970	6		6				6		6				6		6			

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: RSD: DTS, ERS, GESS AND MAPSS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
	Programme Management and Servicing of Meetings					6			132			12			144			6			144		
	Preparation of documents and papers not linked with specific projects shown above					2						2						2					
	Substantive support of field operations					6		10		30		6		26		12		6		44			
	Assistance to and liaison with academic and other institutions and organizations					4		34		18		4		16		6		4		4			
	Assistance with sub-projects and tasks of other Divisions and Sections of ECA					19			38			18			16			20			14		
						161	-	48	372	48		164	-	48	384	34		156	-	48	384	8	

7. MANNING TABLE:

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	2	1	6	3	12	30		4
1968	-	-	-	2	3	3	5	13	31[a]		4
1969*	-	-	1	1	3	3	5	13	31		4
1970*	-	-	1	1	3	3	5	13	32		4
1971*	-	-	1	1	3	3	5	13	32		4
						Man-months	1969	161[b]	372	-	48
							1970	164[c]	384	-	48
* Proposed							1971	156	384	-	48

1/ The staff requirements for the direction of the Division are included under "Statistical Services".

a/ Includes three posts transferred with work from Economic Development Planning, Projections and Policies.

b/ Includes 5 man-months of staff included under Population Programmes.

c/ Includes eight man-months of staff included under Population Programmes.

New Posts:

(a) Requested in 1970 - one GS

(b) Projected in 1971 - NIL

Reclassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: XII - Science and Technology

3. ORGANIZATIONAL UNIT RESPONSIBLE: Natural Resources and Transport Division[1/] : Science and Technology Section

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The Science and Technology Section was established in December 1966. Its major functions are:

(a) To serve as the focal point for United Nations activities undertaken at the regional level for promoting and applying science and technology to development;

(b) to promote co-operation among member bodies within the region concerned with the development of science and technology;

(c) to ensure that programmes for science and technology reflect genuine African needs and priorities;

(d) to consult with and assist governments and institutions on the most effective and economical means of promoting science and technology as instruments of accelerating structural change of the African economies and societies;

(e) to secure the interest and support of aid-giving institutions for programmes in science and technology at the national and multi-national level.

5. LONG-TERM PLAN:

To focus its programmes in the spheres which are considered to have the highest priority, the policy has been adopted to concentrate the efforts of the Commission during the next decade on the promotion of industrialization and the modernization of agriculture.

Industry provides the equipment and the consumer goods which constitute the material basis for a higher standard of living.

Promoting industrialization is a complex endeavour which includes such activities as development organization of markets, the establishment of plants using appropriate technology for the production of capital and consumer goods, the provision of basic raw materials to these plants either by importation or by exploitation of the natural resources of the region and finally the creation of an adequate infrastructure to supply water and power and to provide communication and transport. The realization of all these tasks in the developed countries has been made possible by the advances made in science and technology and the application of the knowledge in these fields to the solution of human wants.

Agriculture provides the raw materials for food and fibre. Increase in the supply and improvement in the quality and variety of foodstuffs are necessary to maintain existing levels of living standards in a growing population. To ensure an improvement in living standards, the food supply will need to expand much faster than the population and hence the productivity of agriculture must be raised. This is why agriculture in Africa has to be modernized. By modernization we mean, apart from other improvements in marketing and distribution, the application of science and technology to the various operations in farming.

The connexion between the modernization of agriculture and the application of science and technology is just as direct as it is for industrialization. It is through scientific research that man has been able first to determine and then to manipulate the relationships between the inputs into forming and the yield in terms of more and better crops and livestock. It is also through the application of science and technology that improved methods of storage and handling and, where necessary, new methods of processing have been developed to enable more people to enjoy the benefits of increased production.

Industrialization and modernization of agriculture will involve the acquisition of a considerable range of scientific expertise and technology, and the dissemination of this knowledge in usable form within the economy. This can only be effectively done by the education and

training of the necessary manpower. Hence a major priority for the African countries is the development of the human resources required to apply science and technology.

In addition to procuring existing scientific knowledge and technology, many countries in Africa will also need to develop a considerable amount of new technology to enable them to utilize their natural resources and to provide a solution to production problems which are peculiar to their environment. Hence the next priority after the development of human resources for science and technology is the creation of an infrastructure of institutions for research and development, to promote the discovery of new knowledge and the adaptation of existing technology to the solution of peculiar or local problems.

In the advanced countries, many of the activities necessary to provide the needs just stated arose from isolated initiatives. Hence it took several centuries to create the existing networks of institutions and organizations that produce the scientific and technical manpower and form the foundations of modern industry and agriculture. Recently, spectacular progress has been made by the same countries through conscious planning of the use of science and technology to promote economic growth and other development activities.

For the African countries, the necessity to plan consciously for the use of science and technology is inescapable, if the modernization of Africa is to take place in less than geological time. It is therefore imperative that the various Governments develop capability within their administrative systems for policy making and planning in science and technology in a similar way to what has been provided for other sectors of the national life.

The ECA's role in the development of Africa has been set as one of assisting the member countries to build up their economies and in particular to develop the capability to eventually solve most of their own problems. In doing this, ECA is expected to carry out studies and surveys to elucidate the development needs of the African countries and to make inventories of the resources of all types which exist and which must form the basis for any programmes of action. From the results of such studies and surveys, advice can be given on necessary policies and programmes.

In another context, the ECA is also available to assist member States in planning programmes to satisfy several needs, whether for the creation of organization, for development of manpower or for the establishment of institutions.

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: NRTD : STS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

DATE: 30 November 1966

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

SECTOR XII : SCIENCE AND TECHNOLOGY

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/NR	C/N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
63(a)(i)	North African Survey of Government Machinery for Planning and Administration in Science and Technology (1969)	NR	N	ECA Terms of Reference	1969	3																	
63(a)(ii)	East African Survey of Government Machinery for Planning and Administration in Science and Technology	NR	N	"	1970							3											
63(a)(iii)	West African Survey of Government Machinery for Planning and Administration of Science and Technology (1970)	NR	N	"	1970							3											
63(a)(iv)	Central African Survey of Government Machinery for Planning and Administration of Science and Technology (1970)	NR	N	"	1970							3											
63(b)(i)	Study of the Organizational Needs for a Scientific Public Service in Selected English-speaking Countries (1970)	R	N	"	1970							1				6							
63(b)(ii)	Study of the Organizational Needs for a Scientific Public Service in Selected French-speaking countries (1970)	R	C	"	1970							1				6							
63(c)(i)	Training Course for Science Administrators (1970)	R	N	"	1970							4	2										

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: NRTD : STS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE 30 November 1966

PRIORITY A *(Specify if A, B or C)*

Project No.	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS	P	C	IRA	GS*	P	GS
63(c)(ii)	Training Course for Science Administrators (1971)	R	C	ECA Terms of Reference	1971													4	1			2	
64(a)	Study of the Principles and Procedures for Planning the Science and Technology Sectors of National Development Plans (1971)	NR	N	"	1971													3	2			4	
64(b)	Seminar on Science Planning for Economic Development (1971)	NR	N	"	1971													4	3			3	
65(a)(i)	Study and Proposal for a Centre of Excellence in Applied Science and Technology (1969)	NR	N	"	1969	2				4													
65(a)(ii)	Study and Proposals for a Centre of Excellence in Engineering Synthesis and Design (1970)	NR	N	"	1970							3	3			3							
65(b(i)	Seminar on the Education and Training of Design Engineers in English speaking Countries (1969)	R	N	"	1969	2				6													
65(b) (ii)	Seminar on the Education and Training of Design Engineers in French speaking Countries (1970)	R	C	"	1970							4				3							
65(c)	Seminar on the Application of New Teaching Techniques in the Expansion of Science Teaching (1971)	NR	N	"	1971													3	2			4	
66(a)	Seminar on Science and Mass Media for French speaking Countries (1970)	NR	N	"	1970							3				3							

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: NRTD : STS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE: 30 November 1968

SECTOR XII : SCIENCE AND TECHNOLOGY

PRIORITY A *(Specify if A, B or C)*

	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
66(b)	The Introduction of a Science and Technology Feature Section in one Leading Newspaper in English speaking Africa (1970	NR	N	ECA Terms of Reference	1970							3				6							
67(a)	Preparation of Proposals and Project Reports for a Regional Institute of Fuel Science and Technology (1969)	NR	N	"	1969	2				6													
67(b)	Preparation of Proposals and Project Reports for the Establishment of University Postgraduate Courses in Natural Resource Planning and Development (1970)	NR	N	"	1970							4	1			4							
67(c)	Seminar on the Standardization of Basic Units of Measurement and the adoption of the Metric System (1969)	NR	N	"	1969	4	1																
67(d)	Regional Symposium on Resources of the Sea (1970)	NR	N	"	1970							6	1			7							
67(e)	Study on the Establishment of National Standard Organizations in Selected African Countries (1970-1971)	NR	N	"	1971													6				6	
67(f)	Seminar on Technical Service Organizations for Industrial Development (1971)	NR	N	"	1971													4	2			4	
68(a)	Study of Areas of Collaboration and Joint Planning in Science and Technology Among the Countries of the East African Community (1969)	R	N	"	1969	1	1																

DEPARTMENT: ECA

ORGANIZATIONAL UNIT (DIVISION) RESPONSIBLE: NRTD : STS

LISTING OF PROJECTS AND SUB-PROJECTS PLANNED FOR IMPLEMENTATION AND RELATED REQUIREMENTS EXPRESSED IN TERMS OF MAN MONTHS

Note: For the purposes of this listing, a project is defined as a component part of a programme which contributes a specific end-product within a set time-limit, towards the objectives of the programme.

DATE 30 November 1968

SECTOR XII : SCIENCE AND TECHNOLOGY

PRIORITY A *(Specify if A, B or C)*

	BRIEF DESCRIPTION OF PROJECTS	R/ NR	C/ N	LEGISLATIVE AUTHORITY	EXPECTED DATE OF COMPLETION	1969 REQUEST						1970 REQUEST						1971 PROJECTION					
						REGULAR BUDGET				XB		REGULAR BUDGET				XB		REGULAR BUDGET				XB	
						P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS	P	C	IRA	GS	P	GS
68(b)	Study of Areas of Collaboration and Joint Planning in Science and Technology Among the Countries of the West African Community (1969)	R	N	ECA Terms of Reference	1969	1	1																
66(c)	Regional Symposium on the Utilization of Science and Technology for Development in Africa (1969)	NR	N	"	1969	7				6													
	Programme Management and Servicing of Meetings					4			12			6			48			6			48		
	Preparation of documents and papers not linked with specific projects shown above					7						4		4				16		6			
	Substantive support of field operations					1						8		6				10	4	12			
	Assistance to and liaison with academic and other institutions and organizations					2						4		2				4		4			
					Total	36	3	-	12	22		60	7	12	48	38		60	12	24	48	23	

7. MANNING TABLE

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	1	1	-	-	2	1		-
1968	-	-	-	1	1	1	-	3	1		-
1969*	-	-	-	1	1	1	-	3	1		-
1970*	-	-	-	1	2	1	1	5	4		1
1971*	-	-	-	1	2	1	1	5	4		2
							Man-months 1969	36	12	3	-
							1970	60	48	7	12
* Proposed							1971	60	48	12	24

1/ The staff requirements for the direction of the Division are included under "Development of Natural Resources".

New Posts:

(a) Requested in 1970 - One P-4, one P-2/1, three GS

(b) Projected in 1971 - NIL

Reclassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached

12. DESCRIPTION OF DUTIES:

See draft Annotated List of Projects for 1969/1970 with Projections to 1973 enclosed.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: General Administration

3. ORGANIZATIONAL UNIT RESPONSIBLE: Division of Administration: All units except Building Management Unit

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The major responsibilities in this area are:

(a) To administer the budget and personnel within the financial allotments and other provisions (including manning tables) issued by the Office of the Controller at Headquarters, and in accordance with the Staff Rules and Regulations;

(b) Recruitment, appointment and administration of staff for the ECA secretariat, on behalf of the Office of Personnel at Headquarters;

(c) To maintain and operate the library services;

(d) To make arrangements for servicing meetings of the Commission and its subsidiary bodies including the provision of conference services, translation, editing, reproduction and distribution of documents;

(e) To administer the ECA annual programme for contractual printing;

(f) To direct the general services of the ECA secretariat, including purchase, travel, local transportation, stores control; buildings management, the registry and communications services.

(g) To deal with matters concerning privileges and immunities of ECA staff;

(h) To provide administrative support to the ECA sub-regional offices.

5. LONG-TERM PLAN

See above.

6. WORK PROGRAMME

Not applicable.

7. MANNING TABLE

(a) Direction

	Established Posts										
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS	Consultants	Regional Advisers
1967	-	-	1	1	-	-	-	2	3	-	-
1968	-	-	1	1	-	-	-	2	3	-	-
1969*	-	-	1	1	-	-	-	2	3	-	-
1970*	-	-	1	1	-	-	-	2	3	-	-
1971*	-	-	1	1	-	-	-	2	3	-	-

* Proposed

New Posts

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil

Reclassifications:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil.

(b) Personnel Section

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	-	1	2	3	12	-	-
1968	-	-	-	-	-	1	2	3	12	-	-
1969*	-	-	-	-	1	-	2	3	12	-	-
1970*	-	-	-	-	1	1	1	3	12	-	-
1971*	-	-	-	-	1	1	1	3	12	-	-

* Proposed

New Posts

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil

Reclassifications:

(a) Requested in 1970 - one P.2/1 to P.3

(b) Projected in 1971 - nil.

(c) Finance Section

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P.5	P-4	P.3	P-2/1	Total P & above	GS		
1967	-	-	-	-	1	-	2	3	12	-	-
1968	-	-	-	-	1	-	2	3	12	-	-
1969*	-	-	-	-	1	-	2	3	12	-	-
1970*	-	-	-	-	1	-	2	3	12	-	-
1971*	-	-	-	-	1	-	2	3	12	-	-

* Proposed

New Posts:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil.

Reclassifications:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil.

(d) Language Services

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	-	9	2	11	4	-	-
1968	-	-	-	-	-	9	2	11	4	-	-
1969*	-	-	-	-	1	9	3	13	6	-	-
1970*	-	-	-	-	1	9	3	13	6	-	-
1971*	-	-	-	-	1	9	3	13	6	-	-

* Proposed

New Posts:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil.

Reclassifications:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil.

(e) Documents

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P and above	GS		
1967	-	-	-	-	-	-	1	1	41	-	-
1968	-	-	-	-	-	-	1	1	41	-	-
1969*	-	-	-	-	-	-	1	1	44[a]	-	-
1970*	-	-	-	-	-	1	-	1	46[a]	-	-
1971*	-	-	-	-	-	1	-	1	47[a]	-	-

* Proposed

a/ Includes three GS staff provided from technical assistance funds.

New Posts:

(a) Requested in 1970 - two GS

(b) Projected in 1971 - one GS.

Reclassifications:

(a) Requested in 1970 - one P-2 to P-3.

(b) Projected in 1971 - nil.

(f) General Services

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	-	1	1	2	33	-	-
1968	-	-	-	-	-	1	1	2	33	-	-
1969*	-	-	-	-	-	1	1	2	33	-	-
1970*	-	-	-	-	-	1	1	2	33	-	-
1971*	-	-	-	-	-	1	1	2	33	-	-

* Proposed

New Posts:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil

Reclassifications:

(a) Requested in 1970 - nil

(b) Projected in 1971 - nil.

(g) Library

	Established Posts									Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above	GS		
1967	-	-	-	-	-	1	2	3	17	-	-
1968	-	-	-	-	-	1	2	3	17	-	-
1969*	-	-	-	-	1	1	1	3	17	-	-
1970*	-	-	-	-	1	1	1	3	17	-	-
1971*	-	-	-	-	1	1	1	3	17	-	-

* Proposed

New Posts:

(a) Requested in 1970 - nil
(b) Projected in 1971 - nil

Reclassifications:

(a) Requested in 1970 - nil
(b) Projected in 1971 - nil.

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached.

12. DESCRIPTION OF PROJECTS: Not applicable.

1. DEPARTMENT/OFFICE: ECA

2. PROGRAMME: Buildings and Equipment

3. ORGANIZATIONAL UNIT RESPONSIBLE: Division of Administration: Building Management Unit

4. DEFINITION OF PROGRAMME, BASIC AIMS AND OBJECTIVES:

The major responsibilities of the Unit are:

(a) To ensure the maintenance, management and security of the office premises and the grounds of Africa Hall, including cleaning, minor repairs and alterations to premises;

(b) To receive and control the distribution of office furniture, office equipment and office supplies, and to make arrangements for the upkeep and repair of movable property.

5. LONG-TERM PLAN:

See above.

6. WORK PROGRAMME:

Not applicable.

7. MANNING TABLE:

	Established Posts								GS	Consultants	Regional Advisers
	US	D-2	D-1	P-5	P-4	P-3	P-2/1	Total P & above			
1967	-	-	-	-	-	-	-	-	10[a/]	-	-
1968	-	-	-	-	-	-	-	-	10[a/]	-	-
1969*	-	-	-	-	-	-	-	-	10[a/]	-	-
1970*	-	-	-	-	-	-	-	-	10[a/]	-	-
1971*	-	-	-	-	-	-	-	-	10[a/]	-	-

* Proposed

a/ In addition there are 57 cleaners, guards and watchmen, including those employed in sub-regional offices, paid from general temporary assistance funds.

New Posts

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

Reclassifications:

(a) Requested in 1970 - NIL

(b) Projected in 1971 - NIL

8. OTHER TEMPORARY ASSISTANCE:
9. OVERTIME AND NIGHT DIFFERENTIAL:
10. SPECIAL MEETINGS AND CONFERENCES:
11. TRAVEL OF STAFF:

See consolidated statement attached

12. DESCRIPTION OF PROJECTS: Not applicable.